

Victorian Local Government   
Grants Commission

**Annual Allocation Report**

**2020-21**

**September 2020**

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|  | **Victorian Local Government  Grants Commission**  **Annual Allocation Report**  **2020-21** |

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**Victorian Local Government Grants Commission**

**Annual Allocation Report**

**2020-21**

September 2020

The Hon Shaun Leane MP

Minister for Local Government

121 Exhibition Street

MELBOURNE VIC 3000

Dear Minister

On behalf of the Victorian Local Government Grants Commission, we have pleasure in presenting the Annual Allocation Report of the Commission’s operations for the year to 31 August 2020, in accordance with Section 17 of the *Victorian Local Government Grants Commission Act 1976*.

**John Watson**

**Chairperson**

**Julie Eisenbise**

**Member**

**Michael Ulbrick**

**Member**

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Foreword

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|  |  | The Victorian Local Government Grants Commission’s Annual Allocation Report for 2019-20 provides a summary of the Commission’s activities for the year to 31 August 2020.  The major focus for this period was the determination of general purpose grants and local roads grants for each Victorian council for 2020-21. This Annual Allocation Report details the methodology used to allocate these grants, while the appendices contain the data used in this process.  ***Changes for the Commission***  In accordance with provisions of the *Local Government Act 2020* that were enacted on 1 July 2020, the name of the “Victoria Grants Commission” has been changed to the *“Victorian Local Government Grants Commission”.* This report of the activities of the Commission has been renamed the “Annual Allocation Report”, replacing the Commission’s previous “Annual Report”.  On 1 July, Local Government Victoria (which provides policy and administrative support to the Commission) became part of the Department of Jobs, Precincts and Regions. The new Victorian Minister for Local Government is the Hon Shaun Leane MP.  ***COVID-19***  The economic downturn resulting from COVID-19 has negatively impacted the annual increase in the pool of grants provided by the Commonwealth to Victorian councils. This is due to significant decreases in the forecast annual rates of population growth and inflation which are used by the Commonwealth to index the national pool of financial assistance grants.  The Commission has endeavoured to address this challenge by limiting movements in grant outcomes, particularly for rural councils which are relatively more reliant on financial assistance grants as a source of recurrent revenue.  COVID-19 has not impacted the relative grant outcomes for Victorian councils, as the data used in determining the allocations was predominantly from the 2018-19 financial year.  ***Local Roads Data***  For a number of years, the Commission has been concerned about the accuracy and volatility of local roads data provided by councils which is a major input into the local roads grant allocations. During 2019-20, the Commission completed a pilot study which has shown that the integration of the Commission’s local roads data requirements with the Victorian Government’s spatial mapping tools is possible. During 2020-21 further work will be undertaken on this project, which has the potential to result in a significant improvement in the accuracy and stability of the local roads data provided to the Commission by councils.  ***Consultation***  As part of its consultation program with councils, the Commission continued to meet with individual councils and conducted five regional information sessions across Victoria.  As a result of the COVID-19 pandemic, the Commission suspended its 2019-20 visitation program with councils from March 2020.  The consultation program provides the Commission with valuable insights into local issues affecting councils in Victoria. The Commission’s council meeting program was supplemented by the annual submission process, through which councils provide feedback and suggestions to the Commission about the way in which grants are allocated.  Finally, the Commission has continued to improve the information it makes available to councils and other stakeholders. In addition to a range of customised information that is provided to councils, the Commission publishes on its website the data that it receives from local government via the annual questionnaire. This is proving to be a valuable resource for councils and other stakeholders.  **Victorian Local Government Grants Commission**  **September 2020** |

1. The Commission

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| Role |  | The role of the Victorian Local Government Grants Commission is to determine the allocation of financial assistance grants (general purpose grants and local roads grants) provided by the Commonwealth Government to Victorian councils. |
| Legislation |  | The *Victorian Local Government Grants Commission Act 1976* (previously the *Victoria Grants Commission Act 1976*, refer to note below)is the State legislation that governs the operation of the Victorian Local Government Grants Commission. The Act establishes the Commission for the purpose of determining the allocation of financial assistance grants to councils, provides for the appointment and remuneration of Commission members and specifies the general operations of the Commission, including meetings of the Commission and the annual reporting requirements.  The *Local Government (Financial Assistance) Act 1995* is the Commonwealth legislation that sets out the basis for the allocation of financial assistance grants by each Local Government Grants Commission to its respective local governing bodies in each State and the Northern Territory.  This legislation also requires that a set of national principles be formulated in writing between the Commonwealth and each jurisdiction. The purpose of the principles is to guide the respective Local Government Grants Commissions in the allocation of funds to councils within their own jurisdiction.  The number of national principles currently stands at seven - six applying to the allocation of general purpose grants and one applying to the allocation of local roads grants. The national principles are detailed in Sections 4 (page 14) and 5 (page 27).  **Legislative Changes – to the Act and the Commission**  In accordance with provisions of the *Local Government Act 2020* that were enacted on 1 July 2020, the *Victoria Grants Commission Act 1976* has been amended to the *Victorian Local Government Grants Commission Act 1976*. The Commission has been renamed the Victorian Local Government Grants Commission. This report of the activities of the Commission has been renamed the “Annual Allocation Report” |
| Membership |  | As required by the *Victorian Local Government Grants Commission Act 1976* the Commission is to comprise a Chairperson and two other Members appointed by the Governor in Council. At least two of the members of the Commission are required to have had an association with local government. All current Commission members have extensive local government experience.  The present membership of the Commission is as follows:   |  |  |  |  | | --- | --- | --- | --- | |  |  | **Initial  Appointment** | **Current Term  Expires** | | Chairperson | John Watson | 1 November 2012 | 31 October 2023 | | Sessional Member | Julie Eisenbise | 1 November 2013 | 31 October 2020 | | Sessional Member | Michael Ulbrick | 1 November 2013 | 31 October 2020 | |
|  |  | **John Watson (Chairperson)**  Mr John Watson has been the Chairperson of the Victorian Local Government Grants Commission since 2012.  Mr Watson has had a long career in State and local government over more than four decades. He has held a number of leadership roles in local government as Chief Executive Officer of the former Shire of Bulla (1988-94), Moonee Valley City Council (1994-95) and Hume City Council (1995-98). His Victorian Government roles include periods as a Director, and then Executive Director, of Local Government Victoria (1999-2012). Mr Watson was Chair of the Panel of Administrators of Brimbank Council for four years until November 2016 and chairs/sits on a number of council audit and risk committees and the boards of the Northern Hospital and the Metropolitan Waste and Resource Recovery Group. He was a co-author of the 2015 Sunbury Hume Transition Local Government Panel Report. In 2019 Mr Watson was one of three Commissioners appointed to conduct the Commission of Inquiry into the South Gippsland Shire Council.  **Julie Eisenbise (Member)**  Ms Julie Eisenbise has been a Member of the Victorian Local Government Grants Commission since 2013.  Ms Eisenbise was a councillor at Manningham City Council, (1997-2005), serving as Mayor in 2001-02, and was a member of the Municipal Association of Victoria Board (2001-04). She has extensive experience in the education and science field spanning 30 years, including the role of Executive Director, Global Business and Engagement at RMIT University. Ms Eisenbise was the Business and Professional Woman’s Association’s Victorian Woman of the Year in 1997 and is a Fellow of the Australian Institute of Company Directors. Ms Eisenbise is also currently on the Board of Box Hill Institute. In 2019 Ms Eisenbise served on the Commission of Inquiry into South Gippsland Shire Council. Subsequently Mr Eisenbise was appointed as Chair of the Administrators of South Gippsland Shire Council.  **Michael Ulbrick (Member)**  Mr Michael Ulbrick has been a Member of the Victorian Local Government Grants Commission since 2013.  Mr Ulbrick has considerable State and local government, public policy and consultation experience. He has held several executive positions in local government, including as Chief Executive Officer of Surf Coast Shire Council (2002) and Darebin City Council (2005-2010). His Victorian Government experience includes periods as Executive Director of the Workcover Authority and Executive Officer of the Victorian Local Government Grants Commission and, more recently, as consultant with Local Government Victoria in developing the Performance Management Framework (2012-14). Mr Ulbrick has established his own management consulting business and holds various Board and local government audit committee positions. |
| Staff |  | The Commission’s staff is drawn from Local Government Victoria, which forms part of the Department of Jobs, Precincts and Regions since 1 July 2020 (previously the Department of Environment, Land, Water & Planning).  Staff members during 2019-20 were as follows:   |  |  |  | | --- | --- | --- | |  | Colin Morrison | Executive Officer | |  | Brendan Devlin | Manager *(until Feb 2020)* | |  | Amanda Minniti | Manager *(from March 2020)* | |  | Nada Bagaric | Senior Analyst | |
| Funding |  | All funds allocated by the Commonwealth are distributed to councils, with all of the Commission’s operating costs being met by the Victorian Government. These costs include staff salaries, accommodation, members’ sessional fees, travel and consultancies. |
| Acknowledgements |  | The Commission wishes to acknowledge the continued and valuable contributions from Victorian councils particularly in response to information requests, including the annual data return, providing submissions and participating in Commission information sessions.  The Commission would also like to thank:   * Local Government Victoria, Department of Jobs, Precincts and Regions  (previously Department of Environment, Land, Water & Planning) * Commonwealth Department of Infrastructure, Transport, Regional Development and Communications * Commonwealth Grants Commission * Municipal Association of Victoria * Office of the Valuer-General * Australian Bureau of Statistics * Commonwealth Department of Human Services (Centrelink) * Tourism Research Australia * Our counterparts in other States and the Northern Territory  for their assistance and guidance throughout the year. |
| Commission Meetings  2019-20 |  | The Commission and its staff meet on a monthly basis, and other times as required, throughout the year.  A summary of the meetings held during 2019-20 is as follows:   |  |  | | --- | --- | | **Meeting Date** | **Attendees** *(C) – denotes chair of meeting* | | 12 September 2019 | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Nada Bagaric  *Apologies: Mr Brendan Devlin* | | 14 November 2019 | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Mr Brendan Devlin, Ms Nada Bagaric  *Apologies: N/A* | | 13 February 2020 | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Mr Brendan Devlin, Mr Ben Stephenson,  Ms Nada Bagaric  *Apologies: N/A* | | 16 March 2020 | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Amanda Minniti, Ms Nada Bagaric  *Apologies: N/A* | | 9 April 2020  *(via Skype)* | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Amanda Minniti, Ms Nada Bagaric  *Apologies: N/A* | | May 2020  *(via Teams)* | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Amanda Minniti, Ms Nada Bagaric  *Apologies: N/A* | | 11 June 2020  *(via Teams)* | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Amanda Minniti, Ms Nada Bagaric  *Apologies: N/A* | | 9 July 2020  *(via Teams)* | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Amanda Minniti, Ms Nada Bagaric  *Apologies: N/A* | | 13 July 2020  *(via Teams)* | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Amanda Minniti, Ms Nada Bagaric  *Apologies: N/A* | | 17 August 2020  *(via Teams)* | Mr John Watson (C), Ms Julie Eisenbise, Mr Michael Ulbrick  Mr Colin Morrison, Ms Amanda Minniti, Ms Nada Bagaric  *Apologies: N/A* | |

2. Summary of 2019-20

This section provides a summary of the Victorian Local Government Grants Commission’s key activities for 2020-21.

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| Estimated Grant Allocations for  2020-21 |  | The 2020 Federal Budget, which was scheduled to be handed down on Tuesday 12 May 2020, has been rescheduled to 6 October 2020. However, the Commonwealth advised that the 2020-21 allocation process would still take place on the basis of the usual timetable.  As a consequence of not being provided with finalised estimates, the Commission was not able to provide councils with the usual indicative estimates in May 2020.  Final allocation advice was received by the Commission in late July and on 12 August 2020, the Commission provided all councils with an allocation of their general purpose and local roads grants allocations for 2020-21. |
| Brought Forward Payment |  | The Commonwealth Government “brought forward” approximately half the funds for Victorian councils for 2020-21 and paid these on  26 May 2020. The total amount brought forward for Victoria was $322.073 million, comprising general purpose grants of $238.475 million and local roads grants of $83.598 million. |
| Legislative Changes – affecting the Commission |  | In accordance with provisions of the *Local Government Act 2020* that were enacted on 1 July 2020, the following changes have been made:   * The Commission’s governing act has been amended and retitled the *Victorian Local Government Grants Commission Act 1976*. * The Commission has been renamed the “Victorian Local Government Grants Commission”. * The Annual Report has been renamed the “Annual Allocation Report”. |
| COVID-19  pandemic 2020 |  | The effects of the 2020 COVID-19 pandemic have not affected the overall 2019-20 allocation process. In March 2020, the Commission has limited the consultation process for remainder of 2019-20 and there have been some changes to the payment processes. |
| Annual Data  Questionnaire |  | The Commission’s allocation process relies on data provided by councils in annual data questionnaire. Much of this data is also shared with third parties, including the Australian Bureau of Statistics. A lodgement date of 6 November 2019 was set for the receipt of the annual questionnaire from councils.  Many councils provided their questionnaires well before the due date, assisting in expediting the data processing that is the first stage of the grant allocation process. |
| Consultation |  | All Victorian councils have the ability to provide written submissions to the Commission. The views presented in these submissions provide valuable input on aspects of both the general purpose and local roads grants allocation methodologies, including the construction and application of the cost adjustors and cost modifiers used to reflect the local characteristics of individual councils. This, in turn, allows the Commission to consider modification of the methodologies to ensure that they continue to be relevant to the needs of councils.  Five regional information sessions were held in August/September 2019 to enhance councils’ understanding of the Commission’s role, allocation methodology and data requirements, and to provide an overview of the calculation of the 2019-20 grants.  Over the year to 31 August 2020, the Commission met with nine individual councils, before suspending its visitation program in March 2020 in response to government restrictions and social distancing requirements associated with COVID-19 pandemic.  For more details about the Commission’s consultation program for  2019-20 refer to Section 3 of this Annual Allocation Report. |
| Allocation |  | The 2020-21 estimated allocation for Victorian councils is  General Purpose Grants **$ 462.464 million**  Local Roads Grants **$ 162.212 million**  Total Victorian Allocation **$ 624.675 million**  The Commonwealth Government also announced that an amount of $2.573 million would be deducted from the 2020-21 cash payments to Victorian councils due to an overestimation of the 2019-20 grants. This is the result of an adjustment made by the Commonwealth Government at the end of each financial year to reflect updated population estimates and inflation forecasts.  In aggregate, the estimated allocation for 2020-21 represents an increase in funding of:   * $8.358 million (1.4%) compared to the allocation for 2019-20  (as announced in August 2019); or * $10.931 million (1.8%) compared to the final allocation for 2019-20.   This is summarised on the following page.  Further details about the allocation of general purpose grants and local roads grants are contained in Sections 4 and 5, respectively. |
| Commonwealth Allocation Summary |  | The Commonwealth Government formally advises the Victorian Local Government Grants Commission each July of the allocations to be provided for the forthcoming financial year. These allocations are adjusted by the Commonwealth in the following year if they are deemed to have been “underpaid” or “overpaid” once revised population growth and inflation data is taken into account.   |  |  | | --- | --- | |  |  | | **General Purpose Grants \*** |  | |  |  | | 2019-20 Allocation | $ 455,581,222 | | 2019-20 Overpayment | $ - 2,229,530 | | 2019-20 Adjusted Allocation | **$ 453,351,692** | |  |  | | 2020-21 Allocation | **$ 462,463,681** | |  |  | | $ Change (compared to 2019-20 allocation) | $ 6,882,459 | | $ Change (compared to adjusted allocation) | $ 9,111,989 | | % Change (compared to 2019-20 allocation) | 1.5% | | % Change (compared to adjusted allocation) | 2,0% | |  |  | |  |  | | **Local Roads Grants** |  | |  |  | | 2019-20 Allocation | $ 160,736,232 | | 2019-20 Overpayment | $ - 343,388 | | 2019-20 Adjusted Allocation | **$ 160,392,844** | |  |  | | 2020-21 Allocation | **$ 162,212,239** | |  |  | | $ Change (compared to 2019-20 allocation) | $ 1,476,007 | | $ Change (compared to adjusted allocation) | $ 1,819,395 | | % Change (compared to 2019-20 allocation) | 0.9% | | % Change (compared to adjusted allocation) | 1.1% | |  |  | |  |  | | **Total Financial Assistance Grants** |  | |  |  | | 2019-20 Allocation | $ 616,317,454 | | 2019-20 Overpayment | $ - 2,572,918 | | 2019-20 Adjusted Allocation | **$ 613,744,536** | |  |  | | 2020-21 Allocation | **$ 624,675,920** | |  |  | | $ Change (compared to 2019-20 allocation) | $ 8,358,466 | | $ Change (compared to adjusted allocation) | $ 10,931,394 | | % Change (compared to 2019-20 allocation) | 1.4% | | % Change (compared to adjusted allocation) | 1.8% | |  |  | |  |  | | **2020-21 Cash Payments** |  | |  |  | | 2020-21 Allocation | $ 624,675,920 | | 2019-20 Overpayment | $ - 2,572,918 | |  | **$ 622,103,002** | |  |  | | \* Includes natural disaster assistance grants |  | |
| Methodology Reviews and Changes |  | The Commission has a continuous process of reviewing and adjusting its allocation methodology in consultation with councils.  Prior to determining the 2020-21 allocations, the Commission reviewed several key aspects of the formula, but did not make any changes to the underlying methodology.  The Commission did, however, adjust the valuation data used in the calculation of standardised rate revenue for two councils – Towong and East Gippsland Shire Councils. This recognised the significant and immediate impact on the valuation bases of those two councils resulting from the December 2019/January 2020 bushfires.  As outlined later in this report, the Commission also imposed a series of constraints on movements in grant outcomes for individual councils as a result of a lower than anticipated increase in the total funding pool. |
| Interjurisdictional Meeting |  | The Commission believes that regular national meetings of Local Government Grants Commission members to discuss and compare their allocation methodologies and processes are invaluable and contribute to the collective knowledge of all Commissions.  A National Forum of Local Government Grants Commissions was held in Brisbane in November 2019, hosted by the Queensland Local Government Grants Commission.  These biennial national meetings provide members of Local Government Grants Commissions with an opportunity to discuss and compare their allocation methodologies and issues that affect all Commissions. |

3. Consultation

The Victorian Local Government Grants Commission undertakes consultation with councils and other interested parties. A number of forums are provided annually by the Commission for communication of its allocation methodology, thereby making opportunities available for councils to provide input into the grants determination process, as well as for the Commission to listen and respond to councils’ issues and concerns. The Commission strongly encourages as many elected Councillors as possible to attend these meetings as a way of broadening their knowledge of the wider local government sector.

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| Council Meetings |  | The Commission holds a number of individual meetings with councils each year. The purpose of these meetings is to provide councils with a detailed overview of the Commission’s role and methodology, and how the grant outcomes are determined. The meetings also enable the Commission to gain a greater understanding of the issues facing individual councils.  In 2019-20, the Commission continued its program of individual meetings with councils as part of its commitment to meet with every Victorian council on a four-year cycle.   |  |  |  | | --- | --- | --- | | **Individual Council Meeting** | **Venue** | **Date** | | Greater Shepparton (C) | Shepparton | 15 November 2019 | | Campaspe (S) | Echuca | 15 November 2009 | | Maroondah (C) | Ringwood | 9 December 2019 | | Baw Baw (S) \* | Drouin | 10 December 2019 | | Hindmarsh (S) | Nhill | 12 December 2019 | | Horsham (S) | Horsham | 13 December 2019 | | Yarriambiack (S) | Warracknabeal | 13 December 2019 | | Nillumbik (C) | Diamond Valley | 5 March 2020 | | Frankston (C) | Frankston | 6 March 2020 |   *\* Meeting conducted at request of council, in addition to Commission's four-yearly cycle*  During 2019-20, approximately 180 councillors, chief executive officers and other council staff attended the Commission's individual meetings or one of the regional information sessions. Overall, councillors comprised 34% of total attendees, or 42% for individual council meetings and 28% for regional information sessions.  Due to the impact of the 2020 COVID-19 pandemic, individual council meetings scheduled from March 2020 onwards were cancelled due to Government restrictions and social distancing requirements. |
| Regional Information Sessions |  | In 2019, five regional information sessions were held.   |  |  | | --- | --- | | **Regional Meeting** | **Date** | | Shepparton *(Greater Shepparton City Council)* | 26 August 2019 | | Camperdown *(Corangamite Shire Council)* | 27 August 2019 | | Pakenham *(Cardinia Shire Council)* | 5 September 2019 | | Stawell *(Northern Grampians Shire Council)* | 6 September 2019 | | Caroline Springs *(Melton City Council)* | 6 September 2019 | | Shepparton *(Greater Shepparton City Council)* | 26 August 2019 |   These sessions provided an overview of the methodology for the  2019-20 allocations and the Commission’s work program for 2020-21. |
| Public Meetings |  | In accordance with section 11 (2) (c) of the *Local Government (Financial Assistance Act) 1995*, the Commission’s meetings with councils and regional information sessions are conducted as public meetings. |
| Submissions |  | Councils were invited to provide the Commission with written submissions by the end of February 2019 in relation to the 2020-21 allocations.  One submission was received from Corangamite Shire Council.  The submission focussed on the impact of tourism data in determining grant outcomes. |
| Other Information |  | Information about the Victorian Local Government Grants Commission, including key reports and information papers, is published on the Commission’s website: <https://www.localgovernment.vic.gov.au/funding-programs/victoria-grants-commission>  Note: In late 2020, the website will be transferred to the new Department of Jobs, Precincts and Regions website <https://djpr.vic.gov.au/> |

4. General Purpose Grants

This section provides details of the allocation of general purpose grants for 2020-21, which represents the primary focus of the Commission’s activities during the period covered by this Annual Report.

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| Background |  | General purpose grants are one of the two components of the financial assistance grants (along with local roads grants) provided by the Commonwealth Government to local government. The *Local Government (Financial Assistance) Act 1995* provides that the grants are untied; that is, the Victorian Local Government Grants Commission is unable to direct councils as to how the allocated funds are to be spent.  General purpose grants are allocated between Australian states and territories on a population basis. In 2020-21, Victoria will receive 26.1% of the total funds made available by the Commonwealth Government for this purpose, in line with its share of national population.  **Share of General Purpose Grants**    % figures have been rounded |
| National Principles |  | The Victorian Local Government Grants Commission is required to allocate financial assistance grants to councils in accordance with a set of nationally agreed principles. There are currently six principles that apply to the allocation of general purpose grants. |

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| National Principles  The Commonwealth *Local Government (Financial Assistance) Act 1995* requires that the allocation of general purpose grants to local government bodies (councils) conforms with the relevant national distribution principles: | |
| ***(i) Horizontal Equalisation*** | General purpose grants are to be allocated to councils, as far as practicable, on a full horizontal equalisation basis. This aims to ensure that each council is able to function, by reasonable effort, at a standard not lower than the average standard of other councils in the State/Territory. |
| ***(ii) Effort Neutrality*** | In allocating general purpose grants, an effort or policy neutral approach is to be used in assessing the expenditure requirements and revenue raising capacity of each council. This means as far as practicable, the policies of individual councils in terms of expenditure and revenue efforts will not affect the grant determination. |
| ***(iii) Minimum Grant*** | The minimum general purpose grant for a council is to be not less than the amount to which it would be entitled if 30 per cent of the total amount of general purpose grants were allocated on a per capita basis. |
| ***(iv) Other Grant Support*** | In allocating general purpose grants, other relevant grant support provided to local governing bodies to meet any of the expenditure needs assessed is to be taken into account. |
| ***(v) Aboriginal Peoples & Torres Strait Islanders*** | Financial assistance is to be allocated to councils in a way which recognises the needs of Aboriginal peoples and Torres Strait Islanders within their boundaries. |
| ***(vi) Council Amalgamation*** | Where two or more local governing bodies are amalgamated into a single body, the general purpose grant provided to the new body for each of the four years following amalgamation should be the total of the amounts that would have been provided to the former bodies in each of those years if they had remained separate entities. |

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| Final Allocations 2019-20 |  | In July 2019 the Commonwealth Government provided the Victorian Local Government Grants Commission with an estimate of total general purpose grants for 2019-20 of $454.820 million. This formed the basis of the Commission’s estimated general purpose grant allocations to each council for 2019-20, which were announced in August 2019 and are detailed in **Appendix 2A** of the Commission’s 2018-19 Annual Report.  The final (or actual) amount to be allocated for 2019-20 was determined by the Commonwealth Government in July 2020, based on revised population growth and inflation estimates. The final allocation of total general purpose grants is $452.590 million, a decrease of $2.230 million compared with the earlier estimate.  Councils’ final allocations for 2019-20 are shown in **Appendix 2B**. | | |
| Estimated  Allocations 2020-21 | |  | | The estimated national general purpose grants pool for 2020-21 is $1.773 billion. Victoria’s share of this estimated allocation is $462.464 million. This represents an increase of:   * **$6.882 million (1.5%)** compared to the estimated general purpose grants allocation for 2019-20, or * **$9.113 million (2.0%)** compared to the final general purpose grants allocation for 2019-20.   **General Purpose Grants - Victoria**    *Estimated allocation 2020-21, actual allocation all other years* |
| Methodology | |  | | The Victorian Local Government Grants Commission’s methodology for allocating general purpose grants takes into account each council’s assessed relative expenditure needs and relative capacity to raise revenue.  For each council, a *raw grant* is obtained which is calculated by subtracting the council’s *standardised revenue* from its *standardised expenditure*. |
|  | |  | | The available general purpose grants pool is then allocated in proportion to each council’s raw grant, taking into account the requirement in the Commonwealth legislation and associated national distribution principles to provide a minimum grant to each council. As outlined below, increases and decreases in general purpose grant outcomes have also been limited in movement which, in turn, affects the relationship between raw grants and actual grants.  Specific grants, up to a maximum of $35,000 per declared event, are made to a small number of councils each year in the form of natural disaster assistance. These grants are drawn from the general purpose grants pool and so reduce the amount allocated on a formula basis. Details of natural disaster assistance grants allocated for  2020-21 are provided on page 24. |
| Standardised Expenditure | |  | | Under the Commission’s general purpose grants methodology, *standardised expenditure* is calculated for each council on the basis of nine expenditure functions. Between them, these expenditure functions include all council recurrent expenditure.  The structure of the model ensures that the gross standardised expenditure for each function equals aggregate actual expenditure by councils, thus ensuring that the relative importance of each of the nine expenditure functions in the Commission’s model matches the pattern of actual council expenditure.  The total recurrent expenditure across all Victorian councils in 2018-19 was $8.976 billion. Under the Commission’s methodology, the gross standardised expenditure in the allocation model for 2020-21 therefore also equals $8.976 billion, with each of the nine expenditure functions assuming the same share of both actual expenditure and standardised expenditure. |
|  | |  | | For each function, with the exception of Local Roads and Bridges, *gross standardised expenditure* is obtained by multiplying the relevant major cost driver by:   * the average Victorian council expenditure on that function, per unit of need; and * a composite cost adjustor which takes account of factors that make service provision cost more or less for individual councils than the State average. |
|  | |  | | This can be demonstrated diagrammatically as follows:  **Gross Standardised Expenditure**  (for each function)  **Major Cost Driver**  **Gross Standardised Expenditure**  **Average Expenditure  per Unit**  **Cost Adjustors**  The calculation of standardised expenditure for the Local Roads and Bridges expenditure function is described at the end of this section.  The major cost drivers and average expenditures per unit for each expenditure function, with the exception of Local Roads and Bridges, are shown below:   |  |  |  | | --- | --- | --- | | **Expenditure Function** | **Major Cost Driver** | **Average Expend Per Unit** | | Governance | Modified Population \* | $ 63.89 | | Family & Community Services | Population | $ 136.74 | | Aged & Disabled Services | Pop >60 +Disability Pensioners +Carer’s Allowance Recipients | $ 346.40 | | Recreation & Culture | Modified Population \* | $ 312.52 | | Waste Management | No. of Dwellings | $ 376.18 | | Traffic & Street Management | Modified Population \* | $ 142.94 | | Environment | Modified Population \* | $ 72.43 | | Business & Economic Services | Modified Population \* | $ 169.86 |   For each expenditure function a major cost driver (or unit of need) is used, which is seen by the Commission to be the most significant determinant of a council’s expenditure need on a particular function. |
|  | |  | | Several different major cost drivers are used:   |  |  | | --- | --- | | **Major Cost Driver** | **Expenditure Functions** | | Population | - Family & Community Services | | Modified Population\*  (minimum population: 20,000) | - Governance | | Modified Population \*  (minimum population: 15,000) | - Environment  - Business & Economic Services | | Modified Population \*  (no minimum) | - Recreation and Culture  - Traffic & Street Management | | Population Aged >60 + Recipients  of Disability Support Pensions  or Carer’s Allowance | - Aged & Disabled Services | | Number of Dwellings | - Waste Management |   \* Modified Population - adjusted by HALF vacancy rate to take account of part-time residents  For five expenditure functions, a modified population is used as the major cost driver to recognise the fixed costs associated with certain functional areas. |
|  | |  | | The major cost drivers used in assessing relative expenditure needs for these functions take account of high rates of vacant dwellings at the time the census is taken. Councils with a vacancy rate above the State average are assumed to have a population higher than the census-based estimate:   * For the Governance expenditure function, actual populations are adjusted upwards to reflect 50% of above average rates of vacant dwellings on census night and councils with a population of less than 20,000 are deemed to have a population of 20,000. * For the Environment and Business & Economic Services functions actual populations are adjusted upwards to reflect 50% of above average rates of vacant dwellings on census night. Councils with a population of less than 15,000 are deemed to have a population of 15,000. * For the Recreation & Culture and Traffic & Street Management functions actual populations are adjusted upwards to reflect 50% of above average rates of vacant dwellings on census night. |
| Cost Adjustors | |  | | Cost adjustors are measures designed to reflect differences between councils, and allow the Commission to take account of the particular characteristics of individual councils which impact on the cost of service provision on a comparable basis. A number of cost adjustors are used in various combinations against each expenditure function.  Each cost adjustor has been based around a State weighted average of 1.00 with a ratio of 1:2 between the minimum and maximum values, to ensure that the relative importance of each expenditure function in the model is maintained. |
|  | |  | | The 12 cost adjustors used in the calculation of the 2020-21 general purpose grants are:   |  |  | | --- | --- | | Aged Pensioners | Population Growth | | Economies of Scale | Population less than 6 Years | | Environmental Risk (Fire & Flood) | Regional Services | | Indigenous Population | Remoteness | | Language | Socio-Economic | | Population Dispersion | Tourism |   Further information on each cost adjustor is contained at the end of this section on page 25.  Because some factors represented by cost adjustors impact more on costs than others, different weightings have been used for the cost adjustors applied to each expenditure function.  The cost adjustors and weightings applied to each expenditure function in the calculation of the 2020-21 general purpose grants are shown in the following chart: |
|  | |  | | **Application of Cost Adjustors: 2020-21 Allocations**  No changes were made for 2020-21 allocation. |
| Treatment of  Other Grants | |  | | *Net standardised expenditure* has been obtained for each function by subtracting standardised grant support (calculated on an average per unit basis) from gross standardised expenditure. This ensures that other grant support is treated on an “inclusion” basis.  Average grant revenue on a per unit basis (based on actual grants received by local government in 2018-19) is shown below:   |  |  |  | | --- | --- | --- | | **Function** | **Major Cost Driver** | **Average  Grants Per Unit** | | Governance | Modified Population | $ 2.58 | | Family & Community Services | Population | $ 41.44 | | Aged & Disabled Services | Pop > 60 + Disability Pensioners + Carer’s Allowance Recipients | $ 169.97 | | Recreation & Culture | Modified Population | $ 7.32 | | Waste Management | No. of Dwellings | $ 0.49 | | Traffic & Street Management | Modified Population | $ 2.55 | | Environment | Modified Population | $ 1.22 | | Business & Economic Services | Modified Population | $ 0.92 |   Diagrammatically, the calculation of net standardised expenditure for each expenditure function is as follows:  **Net Standardised Expenditure**  (for each function)  **Average Expenditure  per Unit**  **Major Cost Driver**  **Major  Cost Driver**  **Average Grant Revenue per Unit**  **Cost Adjustors**  **Gross Standardised Expenditure**  **Standardised Grant  Revenue**  **Net Standardised Expenditure**  Less  Equals |
|  | |  | | Standardised expenditure for the Local Roads and Bridges expenditure function within the general purpose grants model is based on the grant outcomes for each council under the Commission’s local roads grants model. As outlined in Section 5, this incorporates a number of cost modifiers (similar to cost adjustors) to take account of differences between councils.  Net standardised expenditure for this function for each council is calculated by subtracting other grant support (based on actual identified local roads grants and a proportion of Roads to Recovery grants) from gross standardised expenditure.  The total standardised expenditure for each council is the sum of the standardised expenditure calculated for each of the nine expenditure functions. |
| Standardised  Revenue | |  | | A council’s *standardised revenue* is intended to reflect its capacity to raise revenue from its community.  Relative capacity to raise rate revenue, or *standardised rate revenue*, is calculated for each council by multiplying its valuation base (on a capital improved value basis) by the average rate across all Victorian councils over four years. The payments in lieu of rates received by some councils for major facilities such as power generating plants and airports have been added to their standardised revenue to ensure that all councils are treated on an equitable basis.  Rate revenue raising capacity is calculated separately for each of the three major property classes (residential, commercial/industrial/other and farm) using a four year average of valuation data.  The derivation of the average rates for each of the property classes is are shown below:   |  |  |  |  | | --- | --- | --- | --- | | **Category** | **Total Average Valuations** | **Total Rate Revenue** | **Average Rate** | | Residential | $ 1,521.631 b | $ 4.697 b | $ 0.00284 | | Commercial/ Industrial/Other | $ 266.011b | $ 1.000 b | $ 0.00358 | | Farm | $ 80.270 b | $ 0.302 b | $ 0.00369 |   The Commission constrains increases in each council’s assessed revenue capacity to improve stability in grant outcomes. The constraint for each council has been set at the statewide average increase in standardised revenue adjusted by the council’s own rate of population growth to reflect growth in the property base.  A council’s relative capacity to raise revenue from user fees and charges, or *standardised fees and charges revenue*, also forms part of the calculation of standardised revenue.  For each council, for each of the nine functional areas, the relevant driver (such as population) is multiplied by the adjusted State median revenue from user fees and charges (adjusted to remove the skewing effect of large outliers in the data). For some functions, this is then modified by a series of “revenue adjustors” to take account of differences between municipalities in their capacity to generate fees and charges, due to their characteristics.  The standard fees and charges used for each function (based on adjusted median actual revenues generated by local government in 2018-19) is shown in the following table, along with the revenue adjustors applied: |
|  | |  | | |  |  |  |  | | --- | --- | --- | --- | | **Expenditure  Function** | **Major Driver (Units)** | **Standard Fees & Charges Per Unit** | **Revenue Adjustors** | | Governance | Population | $ 17.49 | Nil | | Family &  Community Services | Population | $ 10.94 | Socio-Economic | | Aged &  Disabled Services | Pop. > 60  +Disability  +Carer’s Allowance | $ 35.73 | Household Income | | Recreation & Culture | Population | $ 21.13 | Nil | | Waste Management | No. Dwellings | $ 35.33 | Nil | | Traffic & Street Management | Population | $ 9.60 | Valuations  (% Commercial) | | Environment | Population | $ 1.14 | Nil | | Business &  Economic Services | Population | $ 41.85 | Tourism + Value of Development | | Local Roads  & Bridges | Population | $ 2.20 | Nil |   The assessed capacity to generate user fees and charges for each council is added to its standardised rate revenue to produce total standardised revenue.  Further information about the revenue adjustors used in assessing standardised fees and charges revenue is contained at the end of this section on page 26. |
| Submissions  and Data | |  | | In preparing its estimates of general purpose grants, the Commission gave careful consideration to specific issues raised by councils through written submissions and the individual and the regional meetings held throughout the year.  All data used by the Commission in allocating general purpose grants has been updated where possible. |
| Methodology Changes | |  | | The Commission has a continuous process of reviewing and adjusting its allocation methodology in consultation with councils.  Prior to determining the 2020-21 allocations, the Commission reviewed several key aspects of the formula, but did not make any changes to the underlying methodology.  The Commission did, however, adjust the valuation data used in the calculation of standardised rate revenue for two councils – Towong and East Gippsland Shire Councils. This recognised the significant and immediate impact on the valuation bases of those two councils resulting from the December 2019/January 2020 bushfires. |
| Minimum Grants | |  | | The available general purpose grants pool for Victorian councils represents, on average, $70.01 per head of population (using ABS population estimates as at 30 June 2019). The minimum grant national distribution principle requires that no council may receive a general purpose grant that is less than 30% of the per capita average (or $21.03 for 2020-21).  Without the application of this principle, general purpose grants for 2020-21 for 16 councils would have been below the $21.03 per capita level. The minimum grant principle has resulted in the general purpose grants to these councils being increased to that level.  Without the application of this principle, general purpose grants for 2020-21 for 16 councils – Banyule, Bayside, Boroondara, Darebin, Glen Eira, Hobsons Bay, Kingston, Manningham, Melbourne, Monash, Moonee Valley, Port Phillip, Stonnington, Whitehorse and Yarra, would have been below the $21.03 per capita level. The minimum grant principle has resulted in the general purpose grants to these councils being increased to that level. In 2020-21, Moreland council also reached minimum grants status. Mornington Peninsula had reached minimum grant status in 2019-20, but has moved to just above that level for 2020-21. |
| Limits on Grant Movements | |  | | The Commission has applied the following limits to movements in general purpose grant outcomes for 2020-21:   * upper limit of +5% applied to increases in grant outcomes for all councils; and * rural councils to receive a grant that is at least 1% greater than in 2019-20. |
| Estimated Allocations  2020-21 | |  | | The estimated general purpose grant allocation for each Victorian council for 2020-21 is shown in **Appendix 2A**.  A summary of the changes in estimated general purpose grant allocations from 2019-20 to 2020-21 is shown below:   |  |  | | --- | --- | | **Change in General Purpose Grant** | **No. of Councils** | | Increases limited to +5% | 1 | | Increases up to 50% | 55 | | Increases applied at +1% for rural councils | 18 | | Decrease | 5 | |  | **79** | |
| Comparative Grant Outcomes 2020-21 | |  | | The largest general purpose grant allocation for 2020-21 is for Greater Geelong City Council ($19.014 million). The smallest grant has been allocated to the Borough of Queenscliffe ($433,843).  On a per capita basis, the largest general purpose grant has been allocated to West Wimmera Shire Council, where the grant allocation of $3.709 million represents $965.60 per head of population. This compares to the outcome for the 16 minimum grant councils, where the grant represents $21.03 per head of population.. |
| Natural Disaster Assistance | |  | | As outlined on page 16 of this report, the Commission provides funds from the general purpose grants pool to councils which have incurred expenditure resulting from natural disasters. Grants of up to $35,000 per council per eligible event are provided to assist with repairs and restoration work.  22 natural disaster assistance grants were provided to 19 councils from the 2020-21 allocation, totalling $660,433. |
|  | |  | | |  |  |  | | --- | --- | --- | | **2020-21 Natural Disaster Assistance Grants ($)** | | | | Ararat (RC) | Bushfire | $ 34,219 | | Ballarat (C) | Floods & Storms | $ 6,883 | | Campaspe (S) | Floods & Storms | $ 35,000 | | Cardinia (S) | Bushfires | $ 35,000 | | Hindmarsh (S) | Floods & Storms | $ 1,493 | | Macedon Ranges (S) | Floods & Storms | $ 4,798 | | Mansfield (S) | Floods & Storms | $ 30,825 | | Mitchell (S) | Floods & Storms (2) | $ 70,000 | | Moorabool (S) | Floods & Storms | $ 15,667 | | Mount Alexander (S) | Storms | $ 35,000 | | Murrindindi (S) | Floods & Storms | $ 35,000 | | Nillumbik (S) | Floods & Storms | $ 35,000 | | Pyrenees (S) | Floods & Storms (3) | $ 105,000 | | South Gippsland (S) | Storms | $ 35,000 | | Swan Hill (RC) | Floods & Storms | $ 34,460 | | Towong (S) | Floods & Storms | $ 35,000 | | Wangaratta (RC) | Storms | $ 31,717 | | Wodonga (C) | Floods & Storms | $ 18,245 | | Yarriambiack (S) | Floods & Storms (2) | $ 62,126 | | **19** | **22** | **$ 660,433** | |
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| Allocation of General Purpose Grants  **Cost Adjustors**  A set of cost adjustors is used in the Victorian Local Government Grants Commission’s formula for allocating general purpose grants to Victorian councils. These are designed to reflect differences between councils and take account of factors that make service provision cost more or less for individual councils than the State average.  Individual cost adjustment index values are calculated for each of the cost adjustors for each council. These are shown in **Appendix 4D**.  The 12 cost adjustors used by the Commission for the 2020-21 allocations are listed below.  Data sources for these cost adjustors are detailed in **Appendix 4L**. | |
| ***Aged Pensioners*** | Recognises that councils with high numbers of aged pensioners, relative to the number of people aged over 60 years, are likely to have additional expenditure requirements. |
| ***Economies of Scale*** | Recognises the economies of scale inherent in providing some local government services to larger populations. |
| ***Environmental Risk (Fire & Flood)*** | Recognises that councils face differing levels of risk from floods and bushfires leading to varying impacts on council expenditure. |
| ***Indigenous Population*** | Recognises the impact on council expenditure of providing services to people of Aboriginal or Torres Strait Islander descent. |
| ***Language*** | Recognises the impact on council expenditure of providing services to residents, particularly newly arrived migrants, with a low level of proficiency in English. |
| ***Population Dispersion*** | Recognises the impact on council expenditure of having to provide infrastructure and services to more than one population centre. |
| ***Population Growth*** | Recognises that areas of higher population growth require relatively greater council effort in providing some services. |
| ***Population <6 Years*** | Recognises the impact on council expenditure of providing services to children less than 6 years of age. |
| ***Regional Services*** | Recognises that some municipalities provide a range of services to a larger than average catchment area, increasing the demand on some council services. |
| ***Remoteness*** | Recognises the impact on council expenditure caused by remoteness from major service centres. |
| ***Socio-Economic*** | Recognises that residents of areas of relative socio-economic disadvantage are likely to make a greater call on certain council services. |
| ***Tourism*** | Recognises that councils in areas attracting significant numbers of tourists have additional expenditure requirements. |

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| Allocation of General Purpose Grants  **Revenue Adjustors**  A set of revenue adjustors is used in the Victorian Local Government Grants Commission’s formula for allocating general purpose grants to Victorian councils. These are designed to reflect differences between councils and take account of factors that impact on a council’s relative capacity to raise revenue from user fees and charges.  Individual revenue adjustment index values are calculated for each of the revenue adjustors for each council. These are shown in **Appendix 4H**.  The five revenue adjustors used by the Commission for the 2020-21 allocations are listed below.  Data sources for these revenue adjustors are detailed in **Appendix 4L**. | |
| ***Household Income*** | Recognises the impact that household income has on the level of fees and charges that a council can raise. |
| ***Socio-Economic*** | Recognises that residents of areas of relative socio-economic disadvantage are likely to have a lower capacity to pay fees and charges than residents of areas of relative socio-economic advantage. |
| ***Tourism*** | Recognises the impact that tourism has on the level of fees and charges that a council can raise, particularly in relation to tourist facilities. |
| ***Value of Development*** | Recognises that municipalities that have a high value of development, as represented by building approvals, have a greater capacity to raise fees and charges, particularly in relation to planning and building services. |
| ***Valuations (Commercial)*** | Recognises that municipalities that have a high proportion of commercial activity have a greater capacity to raise fees and charges, particularly in relation to parking fees and fines. |

5. LOCAL ROADS GRANTS

This section provides details of the allocation of local roads grants for 2020-21, which were determined during the period covered by this Annual Report.

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| Background |  | Local roads grants are the second of the two components of the financial assistance grants provided by the Commonwealth Government to local government. Although local roads grants are allocated on the basis of the relative needs of each council for roads expenditure, the *Local Government (Financial Assistance) Act 1995* provides that the grants are untied.  Victoria receives a fixed proportion of 20.6% of the total funds made available each year by the Commonwealth Government for this purpose.  **Share of Local Roads Grants**    % figures have been rounded |
| National Principles |  | The Victorian Local Government Grants Commission is required to allocate financial assistance grants to councils in accordance with a set of nationally agreed principles. These currently require that local roads grants be ‘allocated to councils as far as practicable on the basis of the relative needs of each council for roads expenditure and to preserve its road assets.’ |
| Final Allocations 2019-20 |  | In July 2019 the Commonwealth Government provided the Victorian Local Government Grants Commission with an estimate of the total local roads grants for 2019-20 of $160.736 million. This formed the basis of the Commission’s estimated local roads allocation to each council for 2019-20, which were announced in August 2019 and are shown in **Appendix 2A** of the Commission’s 2016-17 Annual Report.  The final (or actual) amount to be allocated for 2019-20 was determined by the Commonwealth Government in July 2020. The final allocation of total local roads grants is $160.393 million, a decrease of $0.343 million compared with the earlier estimate.  Councils’ final allocations for 2019-20 are shown in **Appendix 2B**. |
| Estimated Allocations 2020-21 |  | The estimated national local roads grants pool for 2020-21 is $786.811 million. Victoria’s share of this estimated allocation is $162.212 million. This represents an increase of $1.476 million over the estimated allocation for 2019-20.  **Local Roads Grants - Victoria**    *Estimated allocation 2020-21, actual allocation all other years* |
| Methodology |  | The Commission’s formula for allocating local roads grants is based on each council’s road length (for all surface types) and traffic volumes, using average annual preservation costs for given traffic volume ranges. The methodology also includes a series of cost modifiers for freight loading, climate, materials, sub-grade conditions and strategic routes and takes account of the deck area of bridges on local roads.  This formula is designed to reflect the relative needs of Victorian councils in relation to local roads grants in accordance with the national principle relating to the allocation of local roads grants. |
| Road Length & Traffic Volume Data |  | The allocation of local roads grants for 2020-21 has been based on road length and traffic volume data reported by all councils for the 12 months to June 2019.  Similar to previous years, councils were asked to categorise their local road networks according to nine broad traffic volume ranges – four for urban roads and five for rural roads.  Victorian councils reported a total of 132,420 kilometres of local roads as at 30 June 2019, an increase of 619 kilometres, or 0.5% more than the length reported 12 months earlier.  Where significant changes were made to the data previously provided, councils were asked to verify those data changes and, in some instances, provide additional supporting documentation.  Variations were as follows:   |  |  | | --- | --- | | **Change in Length of Local Roads** | **No. of Councils** | | Increase of more than 5.0% | 1 | | Increase of 1.0% to 5.0% | 15 | | Increase of up to 1.0% | 27 | | No Change | 21 | | Decreases | 15 | |  | 79 |   Road lengths reported by each council for each traffic volume range as at June 2019 are detailed in **Appendix 5A**. |
| Asset  Preservation  Costs |  | Average annual preservation costs for each traffic volume range are used in the allocation model to reflect the cost of local road maintenance and renewal.  The asset preservation costs used in the 2020-21 allocations were unchanged from the previous year and are:   |  |  |  | | --- | --- | --- | | **Local Road Type** | **Daily Traffic**  **Volume Range** | **Annual Asset  Preservation Cost $/km** | | Urban | < 500 | $ 7,200 | |  | 500 - <1000 | $ 9.800 | |  | 1000 - <5000 | $ 13,200 | |  | 5000 + | $ 21,400 | | Rural | Natural Surface | $ 700 | |  | < 100 | $ 5,000 | |  | 100 - <500 | $ 10,400 | |  | 500 - < 1,000 | $ 11,600 | |  | 1,000 + | $ 13,200 | | Timber Bridge |  | $ 200 / sq m | | Concrete Bridge |  | $ 120 / sq m | |
| Cost Modifiers |  | The allocation model uses a series of five cost modifiers to reflect differences in circumstances between councils in relation to:   * the relative volume of freight carried on local roads in each council * climate * the availability of road-making materials * sub-grade conditions * strategic routes   Cost modifiers are applied to the average annual preservation costs for each traffic volume range for each council to reflect the level of need of the council relative to others. Relatively high cost modifiers add to the network cost calculated for each council, and so increase its local roads grant outcome.  Additional information on the cost modifiers used in the local roads allocation model is provided at the end of this section on page 32.  No changes were made to the cost modifiers for the 2020-21 allocation. |
| Grant Calculation |  | The Commission calculates a total network cost for each council’s local roads. This represents the relative annual costs faced by the council in maintaining its local road and bridge networks, based on average annual preservation costs and taking account of local conditions, using cost modifiers.  The network cost is calculated using traffic volume data for each council, standard asset preservation costs for each traffic volume range and cost modifiers for freight carriage, climate, materials availability, sub-grade conditions and strategic route lengths. The deck area of bridges on local roads is included in the network cost at a rate of $120 per square metre for concrete bridges and $200 per square metre for timber bridges.  Mathematically, the calculation of the network cost for a single traffic volume range for a council can be illustrated as follows:  **Length of local roads in category**  **Asset preservation cost for category**  **Overall  cost modifier \***  **Network  Cost**  **x**  **x**  **=**  *\* Overall cost modifier is calculated by multiplying the cost modifier for freight, climate, materials, reactive sub-grades and strategic routes.*  The actual local roads grants are then determined by applying the available funds in proportion to each council’s calculated network cost. |
| Limits on Grants Movements |  | The Commission has applied the following limits to movements in local roads grant outcomes for 2020-21:   * no limit on increases in grant outcomes * no rural council to receive a grant decrease. |
| Estimated Allocations  2020-21 |  | The estimated local roads grant allocation for each Victorian council for 2020-21 is shown in **Appendix 2A**.  In general, where a significant change has occurred in a council’s local roads grants for 2020-21, this is due to a combination of:   * significant changes in traffic volume data supplied by the council to the Commission; and/or * movements in cost modifiers.   A summary of the changes in estimated local roads grants entitlements from 2019-20 to 2020-21 is shown below:   |  |  | | --- | --- | | **Change in Local Roads Grants** | **No. of Councils** | | Increase of more than 5.0% | 1 | | Increase of 1.0% to 5.0% | 48 | | Increase up to 1.0% | 20 | | No Change | 5 | | Decreases | 5 | |  | **79** |   The decrease in the local roads grants for one council is attributable to significant changes to the local roads data reported by that council. |
| Comparative  Grant Outcomes  2020-21 |  | The largest local roads grant for 2020-21 has been allocated to Wellington Shire Council ($4.999 million) and then East Gippsland Shire Council ($4.828 million).  The smallest grant allocated to the Borough of Queenscliffe ($60,051). |

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| Allocation of Local Roads Grants  **Cost Modifiers**  A series of five cost modifiers is used in the Victorian Local Government Grants Commission’s formula for allocating local roads grants to Victorian councils. These are designed to take account of differences between councils that may make local road maintenance more or less costly than the State average, which is reflected in average annual preservation costs.  Individual cost factors are calculated for each of the five cost modifiers for each council. Their application to the average annual preservation costs is shown in **Appendix 5C**.  The five cost modifiers used by the Commission in allocating local roads grants to councils for 2020-21 were: | |
| ***Freight*** | The freight cost modifier recognises that local roads in some municipalities carry relatively high volumes of heavy vehicles compared to others, which impacts on the cost of asset preservation. A freight loading ratio has been calculated for each municipality, based on the level of employment in freight-intensive industries within that municipality. The cost modifier index infers that a higher level of employment in such industries will see relatively higher levels of freight carriage on their local roads network, leading to more rapid road surface deterioration and relatively higher road maintenance costs. |
| ***Climate*** | The climate cost modifier recognises that certain climatic conditions have an adverse impact on road durability and increase the costs to affected councils of asset preservation. The climate index identifies the length of urban and rural roads that fall within the five climatic zones utilised by Standards Australia to produce an average climate rating for both rural and urban roads within each municipality. These ratings are then spread across index ranges, the larger being for rural roads to reflect the relatively greater influence of climate on such surfaces. |
| ***Materials*** | The cost of maintaining local roads can be impacted by the local availability of suitable pavement materials. The materials availability index has identifies the distance between the nearest quarry location containing high quality road making material and the council headquarters. All metropolitan councils have had their indexes set at the minimum value, reflecting the availability of materials from a variety of sources. |
| ***Sub-grades*** | The performance life of road pavements is affected by seasonal swelling and shrinkage of the sub-grade, which accelerates the deterioration of the pavement and adds to asset preservation costs. In Victoria, this is a particular issue in areas with expansive clay sub-grades, which occur predominantly in the western suburbs of Melbourne and western Victoria. The Commission has identified the total length of urban and rural roads in each of the eight sub-grade categories utilised by Standards Australia, and constructed an index reflecting the relative road maintenance costs associated with having lengths of road built on relatively reactive soils. |
| ***Strategic Routes*** | The strategic route cost modifier recognises that certain local roads must be maintained to a higher standard than would normally be the case because of certain characteristics or functions they perform. For all road categories, local roads that are tram or bus routes, including school bus routes, are considered to be strategic routes. In addition, rural local roads that carry less than 100 vehicles a day, but carry at least 10 trucks, or carry less than 100 but more than 50 vehicles per day and are in steep terrain or irrigated areas, are considered strategic routes requiring higher annual levels of expenditure. Details on strategic routes are provided to the Commission by individual councils as part of their annual information returns. |

6. THE YEAR AHEAD

The Victorian Local Government Grants Commission aims to allocate grants equitably through clear and transparent procedures. In order to achieve this, the Commission maintains a schedule of ongoing consultation with councils to review and refine the allocation models. The following information provides an outline of the anticipated work to be undertaken in the coming year.

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| Methodology Refinements |  | In keeping with its usual practice, the Commission will continue to consider potential improvements to the allocation methodology, based on input received from councils and its own research. |
| Local Roads Data |  | It is important that all councils accurately record and report local roads data to the Commission as this underpins the annual allocation of local roads grants.  The Commission is continuing to examine potential improvements to the way in which data is provided to the Commission to enhance its accuracy and consistency.  As noted earlier in this report, the Commission has completed a pilot study involving five councils which has shown that the integration of the Commission’s local roads data requirements with the Victorian Government’s spatial mapping tools is possible. During 2020-21, the Commission, in conjunction with other partners, will examine the feasibility of extending this system statewide. Early indications are that this project has the potential to deliver a significant improvement in the accuracy and stability of the local roads data provided to the Commission by councils. |
| Interjurisdictional Meeting |  | A National Forum of Local Government Grants Commissions is normally held every 1-2 years. These biennial national meetings provide members of Local Government Grants Commissions with an opportunity to discuss and compare their allocation methodologies and issues that affect all Commissions.  While no face-to-face forums will be possible in 2020, the various State and Territory Grants Commissions will continue to meet virtually to discuss issues relevant to the allocation of financial assistance grants. |
| Council Consultation |  | The Commission will continue to meet with Victorian councils where possible, to provide information on the grant allocation process and a forum for discussion on specific issues impacting councils and feedback on the Commission’s methodologies.  A further round of regional information sessions will be conducted in late August and early September 2020. These sessions will be provided virtually, in response to government restrictions and social distancing requirements associated with the COVID-19 pandemic |