

## **ATTACHMENT 8**

## ATTACHMENT 8 - RATE HISTORY OF SAMPLE 6 RESIDENTIAL PROPERTIES, SUNBURY

	90/91	91/92	92/93	93/94	94/95	95/96	96/97	97/98	98/99	99/00	00/01
<b>Residential</b>											
Unit	494	510	453	457	462	191	162	221	232	243	241
House	671	693	666	672	677	465	340	464	487	512	453
House	601	621	605	611	616	421	306	417	438	460	417
House	699	722	719	725	730	504	377	515	541	568	521
House	450	465	460	464	469	316	234	319	335	351	285
House	762	787	845	853	858	596	420	574	603	633	589
<b>Total</b>	<b>3677</b>	<b>3798</b>	<b>3748</b>	<b>3782</b>	<b>3812</b>	<b>2493</b>	<b>1839</b>	<b>2510</b>	<b>2636</b>	<b>2767</b>	<b>2506</b>
			Reval			Hume	Reval and 3/4 rate year				Reval

"Average rate" of all 6 properties	613	633	625	630	635	416	307	418	439	461	418
% "reduction" 1994/95 to 1999/00										27	
"Average rate" over all residential properties					677					512	
% "reduction" 1994/95 to 1999/00										24	

### NOTES:

a. Revaluations occurred in 1992/93, 1996/97 and 2000/01

b. % reduction in 'average rate' for sample 6 properties is consistent with overall 'average' for all residential properties 1994/95 (Shire of Bulla) to 1999/00 ("Sunbury" component of Hume City Council)

c. Data sourced from Hume City Council rate database and record

## **ATTACHMENT 9**

## **ATTACHMENT 9 - LOCAL GOVERNMENT COMMISSION "PRINCIPLES FOR RESTRUCTURING"**

### **Summary of Principles**

#### **Size - Non-metropolitan Municipalities**

1. A non-metropolitan municipality should have a population of at least 5,000 persons.
2. A non-metropolitan municipality should have a rate revenue of at least \$1.0 million (1983-84 dollar values).
3. The administration costs of a non-metropolitan municipality should not exceed 40% of the rate revenue of the municipality.
4. It is desirable (but not essential) that a non-metropolitan municipality have a population of at least 10,000 persons.
5. It is desirable (but not essential) that a non-metropolitan municipality have a rate revenue of at least \$2.0 million (1983-84 dollar values).

#### **Size - Metropolitan Municipalities**

6. A metropolitan municipality should have a population of at least 40,000 persons.
7. A metropolitan municipality should have a rate revenue of at least \$6.0 million (1983-84 dollar values).
8. It is desirable (but not essential) that a metropolitan municipality have a population of at least 60,000 persons.
9. It is desirable (but not essential) that a metropolitan municipality have a rate revenue of at least \$10.0 million (1983-84 dollar values).

#### **Area**

10. No substantial section of the inhabitants of a municipality should have to travel more than 45 minutes to reach the municipal centre.
11. At least 80% of the inhabitants of a municipality should be able to travel to the municipal centre in less than 30 minutes.

#### **Representation**

12. No municipality should be constituted so that the representation ratio (inhabitants per councillor) exceeds:
  - (a) in the case of metropolitan municipalities - 1:10,000;
  - (b) in the case of rural municipalities, without a major urban centre - 1:2,000; and
  - (c) in the case of provincial municipalities - 1:5,000.

#### **Community of Interest**

13. A municipal boundary should not divide a local neighbourhood or country town.
14. Municipal boundaries should embrace a balanced community; areas should not be segregated on the basis of social or economic class.
15. Municipal boundaries should reflect the spatial pattern of human activities.
16. Town and country are interdependent and rarely need separate administrations.

#### **Services**

17. Municipal boundaries should encompass a convenient area for providing physical and human services.



### **Land Use Planning**

18. To the extent that it is possible on the municipal scale, transport, environmental and integrated land use systems should be contained within the one municipality.

### **Tax Equity**

19. The pattern of municipal boundaries should aim to achieve a cross-section of property values within each municipality.

### **Physical Boundaries**

20. Municipal boundaries should be clearly identifiable, preferably by adopting physical or natural features which separate communities.

### **Existing Boundaries**

21. In defining municipal boundaries regard should be had to the existing boundaries of other institutions (eg postcode, regional and electoral boundaries), but these should not be an overriding or major consideration.

22. In defining municipal boundaries preference should be given to amalgamations and boundary adjustments; an existing municipality should not be dissected unless this is clearly the best course open having regard to other factors.

### **Important Notes**

- No single principle should be regarded as absolute.
- There will always be special circumstances which justify a departure from general principle.
- There will be occasions when it is not possible to apply a particular principle without departing from another principle.

In the final analysis it will always be necessary to exercise a judgement based on all relevant matters, including the views of those living in the areas affected.

## **ATTACHMENT 10**

**ATTACHMENT 10 - CURRENT RATE REVENUE, HUME CITY COUNCIL**

	Properties	Capital Improved Value (CIV)	Rate in \$	Total rate	Average CIV per property	Average rate per property
<b>TOTAL HUME CITY COUNCIL</b>						
Rural Residential	1022	314,049,000	0.004009	1,259,022	307,289	1,232
Residential	42297	5,744,866,400	0.004009	23,031,169	135,822	545
Industrial	2664	1,254,148,500	0.004009	5,027,881	470,776	1,887
Commercial	1527	535,733,000	0.004009	2,147,754	350,840	1,407
Farm	389	183,512,000	0.003087	566,502	471,753	1,456
Urban Farm	7	14,731,123	0.003087	45,475	2,104,446	6,496
	<b>47906</b>	<b>8,047,040,023</b>		<b>32,077,803</b>		
<b>"SHIRE OF SUNBURY"</b>						
Rural Residential	451	123,228,000	0.004009	494,021	273,233	1,095
Residential	9168	1,170,584,000	0.004009	4,692,871	127,682	512
Industrial	89	23,905,000	0.004009	95,835	268,596	1,077
Commercial	432	113,023,000	0.004009	453,109	261,627	1,049
Farm	180	67,950,000	0.003087	209,762	377,500	1,165
Urban Farm	4	7,185,000	0.003087	22,180	1,796,250	5,545
	<b>10324</b>	<b>1,505,875,000</b>		<b>5,967,778</b>		
<b>"BALANCE OF HUME"</b>						
Rural Residential	571	190,821,000	0.004009	765,001	334,187	1,340
Residential	33129	4,574,282,400	0.004009	18,338,298	138,075	554
Industrial	2575	1,230,243,500	0.004009	4,932,046	477,764	1,915
Commercial	1095	422,710,000	0.004009	1,694,644	386,037	1,548
Farm	209	115,562,000	0.003087	356,740	552,928	1,707
Urban Farm	3	7,546,123	0.003087	23,295	2,515,374	7,765
	<b>37582</b>	<b>6,541,165,023</b>		<b>26,110,025</b>		

NOTE: Excludes supplementary rates and special charges, which are included in HCC 2000/01 budget figures

## **ATTACHMENT 11**



# ATTACHMENT 11 - ALLOCATION OF REVENUE AND EXPENDITURE, HUME CITY COUNCIL BUDGET 2000/01

			"SUNBURY" Income	"SUNBURY" Expense	"Balance of HUME" Income	"Balance of HUME" Expense	Exp. Variance
<b>HUME CITY COUNCIL BUDGET 2000/01</b>							
1 CIVIC LEADERSHIP	(5,266,360)	7,701,510	(362,809)	1,743,153	(4,903,551)	6,536,266	577,909
2 EMPLOYMENT & ECONOMIC DEVELOPMENT	(210,830)	809,678	(112,853)	315,303	(97,977)	515,375	21,000
3 RESIDENTIAL SERVICES	(8,428,105)	15,134,334	(1,043,607)	3,249,021	(7,384,498)	11,967,176	81,863
4 COMMUNITY SERVICES	(12,684,185)	20,102,693	(3,595,751)	5,523,326	(9,088,435)	14,622,592	43,225
5 PLANNING & ENVIRONMENT	(2,516,754)	3,942,192	(477,379)	771,374	(2,039,375)	3,176,418	5,600
6 FINANCE & QUALITY	(39,847,173)	12,781,272	(7,474,294)	3,613,422	(32,372,879)	10,020,132	852,282
Total before Reserve transfers	(68,953,407)	60,471,679	(13,066,693)	15,215,599	(55,886,714)	46,837,959	1,581,879
Transfers to Reserves	0	4,093,849					
Total Hume budget as approved by Council	(68,953,407)	64,565,528					
(surplus)/deficit	(before Reserve transfers)	(8,481,728)		2,148,906		(9,048,755)	
<b>ADJUSTMENTS TO BUDGET</b>							
<b>Debit Identified Items</b>							
1782 Council Elections (cost amortised over 3 years)			0	56,667	0	73,333	56,667
Senior management structure/Council support				1,169,475	0	-	1,169,475
Office Accommodation for Hume					0	100,000	100,000
<b>Credit Identified Items</b>							
Debt servicing costs				(1,246,647)			
<b>TOTAL</b>				15,195,094		47,011,292	2,908,021
<b>(surplus)/deficit</b>				2,128,401		(8,875,422)	

## ATTACHMENT 11

	<b>Dissection of Revenues and Expenditure, Hume City Council Budget 2000/01 - NOTES to Spreadsheet, Attachment 11</b>  NOTES: a. Column B and C represent the Account Code and Account Name for each item in the Hume City Council Budget 2000/01 b. Columns K and W represent the Total Revenue and Expenditure for Hume City Council c. Columns Y and Z represent the allocated Income and Expense for the "Shire of Sunbury" d. Columns AB and AC represent the allocated Income and Expense for the "Balance of Hume" e. The code to the Panel's allocation of these items is in Column AE f. The percentage allocation to each municipality is shown below in the ratio of "Balance of Hume" : "Shire of Sunbury" g. The Code is as follows:
<b>P</b>	Population (78%:22%)
<b>Road Network Length</b>	Based on the length of the physical road network (79%:21%)
<b>D</b>	Expenditure is a fixed cost and have been Duplicated for each municipality (100%:100%)
<b>E</b>	Identified expenditure items are semi-variable and have been Escalated (85%:50%)
<b>S</b>	Expenditure has been based on the proportion of activity currently applied to "Hume"/"Sunbury" (as advised by Hume City Council) and Split on appropriate basis : eg. (75%:25%) - for leisure centre maintenance (25%:75%) - for Parks "North" Team
<b>Specific Location</b>	The service/facility is allocated to its geographical location
<b>BTL</b>	Transfers to Reserves, which do not represent 'external' expenditure in this budget, are removed to a Below The Line item
<b>SM</b>	Represents Senior Management positions in current Hume City Council structure. EFT refers to Effective Fulltime and represents the number of positions. These have been allocated 100% (salaries and administration) to "Balance of Hume", using an average salary cost. These costs are not represented in "Sunbury" expenditure, and are added on by the Panel as a total additional expenditure for Senior Management (see summary Attachment 11, and Report, paragraphs 209-213)
	h. Average salaries, where used to calculate allocation of expenditure: Senior Manager    \$95000 plus \$5000 administration Other EFT         \$50000

		Total Revenue	Total Expenditure	"SUNBURY" Income	"SUNBURY" Expense	"Balance of HUME" Income	"Balance of HUME" Expense		Expenditure Variance
<b>1 CIVIC LEADERSHIP</b>									
0565	Strategy & Org Dev Direct. Mgt	0	512385	0	61100	0	451705	SM (2 EFT)-100% Hume; p (grants); E (legal fees)	420
1165	Access For All Abilities - Com. Events	-96000	95796	-21120	21075	-74880	74721	Population	0
1175	Service Delivery Directorate Management	0	335865	0	6900	0	332640	SM (3 EFT) -100% Hume; E (consultants,legal,other profnl)	3675
1200	Plant Operating Account	-65000	2642331	-14300	581313	-50700	2061018	Population. Transfer to reserves (\$1.265) Below The Line item.	0
1203	Fleet Management	0	155188	0	34141	0	121047	Population	0
1425	Community Development	-50	94408	0	20770	-50	73638	Population.	0
1680	Economic Development Mgt - Civic L/ship	-3116000	0	0	0	-3116000	0	Rates in lieu - Melbourne Airport.	0
1705	New Property Development	-1058500	100000	-130000	12300	-928500	87700	Location(for income).Expense relates to costs incurred in sale; balance BTL (Transfer to reserves \$0.958)	0
1720	Leased Property	-471726	26805	-94345	5361	-377381	21444	Location (80%:20%)	0
1730	Access & Equity Program	-12984	59140	-2856	13011	-10128	46129	Population.	0
1735	City Planning Management	0	222180	0	53141	0	202124	SM (1 EFT- Manager Average); D(memberships);E (consultants,Best Value)	33085
1750	Community Services Planning Management	-100	456322	0	79651	-100	378246	SM (1 EFT- Manager Average); E (consultants,legal)	1575
1765	CEO Management	0	444862	0	44990	0	419122	SM (2 EFT)-100% Hume; P (social justice,sponsorship, entertainment,travel); E(consultants,legal)	19250
1770	Communications	-45000	425051	0	186326	-45000	383551	100% Hume:50% Sunbury (salary&admin); E(advertising, promotions, newsletters, subscriptions); D ( website)	144826
1775	Executive Officer	0	80852	0	0	0	80852	SM (1 EFT)- 100% Hume	0
1780	Members Of Council	0	302800	0	199190	0	287860	Councillors increased from 8 (one council) to 13 (two councils)	184250
1785	Valuations	-321000	266532	-60188	54662	-260813	217120	Allocated in proportion to rate revenue (\$m26:6); E (consultants)	5250
1805	Grant Schemes - SOD	0	20000	0	4400	0	15600	Population	0
1825	Corporate Services Directorate Mgt	0	343086	0	58296	0	324935	SM (2 EFT)-100% Hume; E (legal, audit,subscriptions)	40145
1890	Human Resources Management	0	218781	0	29492	0	263689	SM (1 EFT-Manager Average);P (Salaries/admin, backfill); E (legal, subscription)	74400
1895	O H & S	0	138473	0	30464	0	108009	Population	0
1900	Organisation Development & Training	0	209153	0	102841	0	177346	E (salary&admin, consultants)	71034
1905	Workcover Recoverable	-80000	80000	-40000	40000	-40000	40000	S 50%:50%	0
1906	Workcover Not Recoverable	0	31500	0	6930	0	24570	Population	0
2600	City Improvement Project	0	440000	0	96800	0	343200	Population	0
		(5,266,360)	7,701,510	(362,809)	1,743,153	(4,903,551)	6,536,266		577,909

		Total Revenue	Total Expenditure	"SUNBURY" Income	"SUNBURY" Expense	"Balance of HUME" Income	"Balance of HUME" Expense		Expenditure Variance
<b>2 EMPLOYMENT &amp; ECONOMIC DEVELOPMENT</b>									
1445	Economic Development	-141500	295687	-100940	134861	-40560	160826	Population; Specific Location(grant)	0
1675	Economic Development Mgt	-23000	229099	-5060	30000	-17940	220099	SM(2 EFT)-100% Hume; E (legal).P (Income)	21000
1685	Economic Update	-650	21000	-143	4620	-507	16380	Population	0
1690	Employment Development	-500	101910	-110	22420	-390	79490	Population	0
1695	Sunbury Visitor Information Centre	0	116802	0	116802	0	0	Specific Location	0
2550	Business Awards	-30000	30000	-6600	6600	-23400	23400	Population	0
2554	BDO Tullamarine	-10000	10000	0	0	-10000	10000	Specific Location	0
2558	BDO Olsen Place	-5180	5180	0	0	-5180	5180	Specific Location	0
									0
		(210,830)	809,678	(112,853)	315,303	(97,977)	515,375		21,000
<b>3 RESIDENTIAL SERVICES</b>									
0040	Community Centres North	0	10346	0	7760	0	2587	Specific Location	0
0050	Community Hall Old Bulla Office	0	9850	0	0	0	9850	Specific Location	0
0110	Community Centres South	0	12793	0	0	0	12793	Specific Location	0
0215	Sunbury Lawn Tennis	0	25000	0	25000	0	0	Specific Location	0
0230	Sports Reserves South	0	188053	0	0	0	188053	Specific Location	0
0235	Sports Reserve North	0	88765	0	66574	0	22191	Specific Location	0
0255	Undeveloped Reserves South	0	19997	0	0	0	19997	Specific Location	0
0260	Undeveloped Reserves North	0	41173	0	30880	0	10293	Specific Location	0
0265	Reserve Craigieburn Creek	0	17837	0	0	0	17837	Specific Location	0
0300	Reserve Greenvale / Attwood Creek	0	11981	0	0	0	11981	Specific Location	0
0380	Reserve Sunbury Creek	0	44597	0	44597	0	0	Specific Location	0
0425	Roxburgh Parks	0	167011	0	0	0	167011	Specific Location	0
0500	Recreation Centres North	0	12480	0	9360	0	3120	Specific Location	0
1015	Services Management - Business Overheads	0	143729	0	9620	0	134109	SM (1 EFT- Manager Average); balance Population	0
1045	Waste Management Planning	0	104403	0	34869	0	84409	P (salary/admin); E (regional levy)	14875
1100	Waste & Environmental Serv - Bus O/heads	0	102404	0	30649	0	81905	P (salary/admin); E (promotions)	10150
1120	Emergency Management - Business Oheads	-13500	531700	-2970	76448	-10530	490477	Specific location(MFB, CFA); P (water, fire plugs, office expenses); D (training, sponsorship); E (contractors, consultants)	35225
1125	Street Lighting	-15000	1020000	-3150	214200	-11850	805800	By road network length	0
1184	Maffra St Depot Ongoing expenses	0	170860	0	0	0	170860	Specific Location	0
1185	Depot Management Sunbury Depot	0	8900	0	8900	0	0	Specific Location. No additional operating costs included	0
1186	Depot Craigieburn	0	2600	0	0	0	2600	Specific Location	0
1235	Vic Roads Work	-650000	633750	-136500	133088	-513500	500663	By road network length	0
1245	Landfill Bolinda Road - DCS	-5014000	2560700	0	0	-5014000	2560700	Specific location. BTL (transfers to reserves \$0.750m)	0
1250	Landfill Services	0	193758	0	96879	0	96879	Location (50:50%)	0
1255	Landfill Sunbury	-498600	484820	-498600	484820	0	0	BTL (transfers to reserves \$0.100m).	0
1260	Design & Construction	0	690314	0	123966	0	566348	SM (1EFT - Manager Average); road network length (balance)	0
1265	Subdivisional Development & Asset Mgt	-630000	12500	-63000	1250	-567000	11250	By Sub-division location	0

		<b>Total Revenue</b>	<b>Total Expenditure</b>	<b>"SUNBURY" Income</b>	<b>"SUNBURY" Expense</b>	<b>"Balance of HUME" Income</b>	<b>"Balance of HUME" Expense</b>		<b>Expenditure Variance</b>
1270	Customer Service Information & Admin	-116600	14000	-25652	3080	-90948	10920	By Population	0
1325	Roads & Drains Business Overheads	-380000	113078	-79800	23746	-300200	89332	By road network	0
1335	Local Roads (VGC grants)	-1035400	0	-217434	0	-817966	0	By road network length	0
1336	Traffic Signal Maintenance	0	16500	0	3465	0	13035	By road network length	0
1340	Local Roads Lump Sum Infrastructure	0	989866	0	207872	0	781994	By road network length.	0
1345	Local Roads Lump Sum Provisional	0	336306	0	70624	0	265682	By road network length	0
1346	Local Roads Provisional (Cemeteries)	0	35919	0	17960	0	17960	Location (50:50%)	0
1356	Vic Roads Lump Sum Infrastructure	0	222050	0	46631	0	175420	By road network length	0
1357	Vic Roads Lump Sum Provisional	0	41924	0	8804	0	33120	By road network length	0
1370	Craigieburn Gardens	0	7500	0	0	0	7500	Specific Location	0
1375	Parks & Open Space Contract	-69258	0	-15237	0	-54021	0	Population	0
1385	Sunbury Cemetery Trust	0	21305	0	21305	0	0	Specific Location	0
1390	Parks & Open Space Management	-5747	791262	-1264	152078	-4483	639184	SM (1 EFT -Manager Average); P (balance)	0
1395	Toilets, BBQ & Park Furniture	0	7500	0	1650	0	5850	Population	0
1430	Community Support	0	19492	0	4288	0	15204	Population	0
1435	Broadmeadows District Centres	0	98550	0	0	0	98550	Specific Location	0
1440	Craigieburn / Sunbury District Centres	0	44463	0	22232	0	22232	Location (50:50%)	0
1450	Environment & Noxious Weeds Control	0	89527	0	19696	0	69831	Population	0
1465	Extra Jobs - Works Job 3	0	150000	0	33000	0	117000	Population	0
1475	Peter's Extra Job	0	20000	0	4400	0	15600	Population	0
1480	Facility Surrounds	0	11161	0	2455	0	8706	Population	0
1485	Family Services North	0	39788	0	29841	0	9947	Specific Location	0
1490	Family Services South	0	41195	0	0	0	41195	Specific Location	0
1495	Flying Crew North	0	124065	0	93049	0	31016	Specific Location	0
1500	Flying Crew South	0	121537	0	0	0	121537	Specific Location	0
1510	Major Parks Broadmeadows	0	71572	0	0	0	71572	Specific Location	0
1515	Major Parks Greenvale	0	10261	0	0	0	10261	Specific Location	0
1520	Major Parks Sunbury	0	25973	0	25973	0	0	Specific Location	0
1525	Minor Park Upgrades	0	50000	0	11000	0	39000	Population	0
1530	Natural Landscape Management	0	204375	0	44963	0	159413	Population	0
1535	Nghd Pks & Wways Coolaroo/Campbellfield	0	29554	0	0	0	29554	Specific Location	0
1540	Nghd Pks & Wways Craigieburn	0	36963	0	0	0	36963	Specific Location	0
1545	Nghd Pks & Wways Dallas & Broadmeadows	0	46040	0	0	0	46040	Specific Location	0
1550	Nghd Pks & Wways Gladstone / Tullamarine	0	37486	0	0	0	37486	Specific Location	0
1555	Nghd Pks & Wways Greenvale	0	19592	0	0	0	19592	Specific Location	0
1560	Nghd Pks & Wways Roxburgh/Meadowheights	0	75658	0	0	0	75658	Specific Location	0
1565	Nghd Pks & Wways Sunbury	0	75288	0	75288	0	0	Specific Location	0
1567	Nghd Pks & Wways Meadow Heights	0	29776	0	0	0	29776	Specific Location	0
1570	Nghd Pks & Wways Westmeadows	0	50241	0	0	0	50241	Specific Location	0
1575	Planning Advice Env Dev Program	0	41161	0	9055	0	32106	Population	0
1580	Plant Donation Scheme	0	5300	0	1166	0	4134	Population	0
1585	Playground Repairs	0	100000	0	21000	0	79000	By road network length	0
1590	Road Reserve Broadmeadows	0	101831	0	0	0	101831	Specific Location	0
1595	Road Reserve Bulla	0	30722	0	6144	0	24578	Location (80:20%)	0
1600	Road Reserve Craigieburn / Kalkallo	0	28752	0	0	0	28752	Specific Location	0
1605	Road Reserve Greenvale	0	25601	0	0	0	25601	Specific Location	0



	<i>Total Revenue</i>	<i>Total Expenditure</i>	"SUNBURY" Income	"SUNBURY" Expense	"Balance of HUME" Income	"Balance of HUME" Expense		<i>Expenditure Variance</i>
1610 Road Reserve Sunbury	0	84403	0	84403	0	0	Specific Location	0
1615 Road Reserve Westmeadows	0	63234	0	0	0	63234	Specific Location	0
1620 Rural Roadside Maintenance	0	91283	0	19169	0	72114	By road network length	0
1625 Special Events	0	15910	0	3500	0	12410	Population	0
1630 Powerline General Tree Management	0	316067	0	66374	0	249693	By road network length	0
1635 Tree Assessment & Removal	0	126245	0	26511	0	99734	By road network length	0
1640 Tree Emergency Works	0	31830	0	6684	0	25146	By road network length	0
1645 Tree Planting	0	63275	0	13288	0	49987	By road network length	0
1650 Tree Watering	0	49352	0	10364	0	38988	By road network length	0
1655 Turf Renovation	0	50000	0	11000	0	39000	Population	0
1660 Enviroclean Shop Clean	0	343647	0	75602	0	268045	Population	0
1820 GIS	0	61752	0	30876	0	52489	E (salary/admin)	21613
1980 Landscape Maint Appren Nth	0	22086	0	22086	0	0	Specific Location	0
1985 Landscape Maint Appren Sth	0	31685	0	0	0	31685	Specific Location	0
1990 Northcorp Industrial Park	0	68840	0	0	0	68840	Specific Location	0
1995 Community Development - NESB PProgram	0	28141	0	6191	0	21950	Population	0
2000 Community Development - Intpretation	0	27392	0	6026	0	21366	Population	0
2005 Community Development - Community Plan	0	90523	0	19915	0	70608	Population	0
4500 Work Team Property Services	0	1631700	0	440559	0	1191141	Actual location of Council buildings (73:27%)	0
4600 Property Services Management	0	173514	0	46849	0	126665	Actual location Council buildings(73:27%)	0
	<b>(8,428,105)</b>	<b>15,134,334</b>	<b>(1,043,607)</b>	<b>3,249,021</b>	<b>(7,384,498)</b>	<b>11,967,176</b>		<b>81,863</b>

#### 4 COMMUNITY SERVICES

0005 Regional Library Service	-850	902120	0	451060	-850	451060	Location (50:50% contribution to Regional Library Service); BTL (\$1m transfer to reserves)	0
0010 Craigieburn Golf Course - DCS	-64380	10750	0	0	-64380	10750	Specific Location	0
0020 Goonawarra Golf Course - Dcs	-165227	31750	-165227	31750	0	0	Specific Location	0
0041 Community Hall Craigieburn	-1425	1300	0	0	-1425	1300	Specific Location	0
0045 Community Hall Greenvale	-2500	500	0	0	-2500	500	Specific Location	0
0051 Community Hall Old Bulla Office	0	200	0	0	0	200	Specific Location	0
0055 Community Hall Tullamarine Spring St	0	200	0	0	0	200	Specific Location	0
0060 Community Hall Westmeadows	0	450	0	0	0	450	Specific Location	0
0065 Broadmeadows Community Res Centre	-5000	15500	0	0	-5000	15500	Specific Location	0
0070 Community Centre Buchan St	-8510	19250	0	0	-8510	19250	Specific Location	0
0080 Community Centre Bulla	-10200	5845	0	0	-10200	5845	Specific Location	0
0090 Community Centre Campbellfield	0	9000	0	0	0	9000	Specific Location	0
0095 Community Centre Goonawarra	-24040	5070	-24040	5070	0	0	Specific Location	0
0120 Lynda Blundell Community Centre	-6200	18600	0	0	-6200	18600	Specific Location	0
0135 Roxburgh Park Homestead Community Centre	-42500	65619	0	0	-42500	65619	Specific Location	0
0140 Leisure Services Management	0	367422	0	81070	0	311377	SM ( 1 EFT - 100%Hume); P (uniforms, training, equipment repair, equipment lease, software); E (advertising, legal)	25025
0141 Leisure Program Management	-60000	485252	-13200	106755	-46800	378497	Population	0
0142 Leisure Building Maintenance Prov Sum	0	330000	0	82500	0	247500	S(75%:25%)	0

		<b>Total Revenue</b>	<b>Total Expenditure</b>	<b>"SUNBURY" Income</b>	<b>"SUNBURY" Expense</b>	<b>"Balance of HUME" Income</b>	<b>"Balance of HUME" Expense</b>		<b>Expenditure Variance</b>
0143	Leis Prog Mgt Tennis Gen Acc	-12500	12200	-2750	2684	-9750	9516	Population	0
0145	Broadmeadows Museum	0	2000	0	0	0	2000	Specific Location	0
0150	George Evans Museum	-100	14953	-100	14953	0	0	Specific Location	0
0155	Neighbourhood House Attwood	0	740	0	0	0	740	Specific Location	0
0165	Neighbourhood House Goonawarra	0	1295	0	1295	0	0	Specific Location	0
0170	Neighbourhood House Selwyn	0	770	0	0	0	770	Specific Location	0
0176	Neighbourhood House Tullamarine	0	250	0	0	0	250	Specific Location	0
0286	Reserve Gibb & Community Centre	-5300	6450	0	0	-5300	6450	Specific Location	0
0351	Reserve Progress	-13500	9050	0	0	-13500	9050	Specific Location	0
0470	Broadmeadows Swimming Centre	-85000	148315	0	0	-85000	148315	Specific Location	0
0475	Sunbury Aquatic Centre	-1020000	1085681	-1020000	1085681	0	0	Specific Location	0
0485	Broadmeadows Leisure Centre	-1385975	1313671	0	0	-1385975	1313671	Specific Location	0
0490	Craigieburn Leisure Centre	-731000	870186	0	0	-731000	870186	Specific Location	0
0495	Sunbury Leisure Centre	-40000	18195	-40000	18195	0	0	Specific Location	0
0505	Memorial Hall	-19000	10550	-19000	10550	0	0	Specific Location	0
0510	Greenvale Recreation Centre	-64076	84795	0	0	-64076	84795	Specific Location	0
0520	Boardman Reserve Stadium	-135000	24400	-135000	24400	0	0	Specific Location	0
0530	Broadmeadows Basketball Stadium	-75000	25350	0	0	-75000	25350	Specific Location	0
0535	Sunbury Reserve Stadium	-18000	6330	-18000	6330	0	0	Specific Location	0
0575	Aged Respite	0	52258	0	11497	0	40761	Population.	0
0580	Family Respite Care	-8000	178770	-1760	39329	-6240	139441	Population	0
0585	General Home Care	-1301327	1165506	-286292	256411	-1015035	909095	Population	0
0590	Meals Services	-160000	352000	-35200	77440	-124800	274560	Population	0
0600	Teenage Holiday Program	0	18700	0	4114	0	14586	Population	0
0605	Vacation Care Program	0	254670	0	56027	0	198643	Population	0
0610	Child Care Barry Road	-455000	494354	0	0	-455000	494354	Specific Location	0
0615	Child Care Co-ordinator	-187365	138006	-41220	30361	-146145	107645	Population.	0
0620	Child Care Craigieburn Rd	-407076	536737	0	0	-407076	536737	Specific Location	0
0625	Child Care Elizabeth Drive	-288063	366787	-288063	366787	0	0	Specific Location	0
0630	Child Care Roxburgh Park	-502140	627882	0	0	-502140	627882	Specific Location	0
0635	Child Care Sunningdale Ave	-413599	569016	-413599	569016	0	0	Specific Location	0
0640	Health Services	-353000	5000	-77660	1100	-275340	3900	Population	0
0645	Home Maintenance	-20000	85190	-4400	18742	-15600	66448	Population	0
0650	Kinder Bank St	-32214	94134	0	0	-32214	94134	Specific Location	0
0655	Kinder Barrymore Rd	-73864	182514	0	0	-73864	182514	Specific Location	0
0660	Kinder Bellbrae	-17992	67395	0	0	-17992	67395	Specific Location	0
0665	Kinder Bradford Ave	-39732	132010	0	0	-39732	132010	Specific Location	0
0670	Kinder Campbellfield	-11161	54848	0	0	-11161	54848	Specific Location	0
0675	Kinder Campmeadows	-10221	94580	0	0	-10221	94580	Specific Location	0
0680	Kinder Coinda	-11266	49439	0	0	-11266	49439	Specific Location	0
0685	Kinder Co-ordinator	-1680080	0	-369618	0	-1310462	0	Population	0
0690	Kinder Dawson St	-24530	76160	0	0	-24530	76160	Specific Location	0
0695	Kinder Dobell Ave	-31664	106941	-31664	106941	0	0	Specific Location	0
0700	Kinder East Park	-15442	45108	0	0	-15442	45108	Specific Location	0
0705	Kinder Farm Ridge	-34134	87845	0	0	-34134	87845	Specific Location	0
0710	Kinder Gladstone Park - Taylor Drive	-27718	71554	0	0	-27718	71554	Specific Location	0

		<b>Total Revenue</b>	<b>Total Expenditure</b>	<b>"SUNBURY" Income</b>	<b>"SUNBURY" Expense</b>	<b>"Balance of HUME" Income</b>	<b>"Balance of HUME" Expense</b>		<b>Expenditure Variance</b>
0715	Kinder Learmonth St	-33855	85568	-33855	85568	0	0	Specific Location	0
0720	Kinder McEwan Dr	-22226	76872	-22226	76872	0	0	Specific Location	0
0725	Kinder Meadowfair North	-10619	79155	0	0	-10619	79155	Specific Location	0
0730	Kinder Mitford Cres	-28572	99800	0	0	-28572	99800	Specific Location	0
0735	Kinder Pembroke Cres	-27429	96881	0	0	-27429	96881	Specific Location	0
0740	Kinder Stewarts Lane	-54940	190819	-54940	190819	0	0	Specific Location	0
0745	Kinder Tarcoola Ave	-41980	175996	0	0	-41980	175996	Specific Location	0
0750	Kinder Westmeadows	-32158	85904	0	0	-32158	85904	Specific Location	0
0755	Kinder Westmere	-17686	74665	0	0	-17686	74665	Specific Location	0
0760	MCH Bradford Ave	0	58610	0	0	0	58610	Specific Location	0
0765	MCH Broadmeadows	0	71734	0	0	0	71734	Specific Location	0
0770	MCH Campbellfield	0	37206	0	0	0	37206	Specific Location	0
0775	MCH Co Ordinator	0	116048	0	25531	0	90517	Population	0
0778	Enhanced Home Visiting Service	-34306	25736	-7547	5662	-26759	20074	Population	0
0780	MCH Coolaroo	0	66908	0	0	0	66908	Specific Location	0
0785	MCH Coolaroo West	0	57211	0	0	0	57211	Specific Location	0
0790	MCH Co-ordinator	-752069	0	-165455	0	-586614	0	Population	0
0795	MCH Dobell Ave	0	87746	0	87746	0	0	Specific Location	0
0800	MCH Gladstone Park 1 & 2	0	70077	0	0	0	70077	Specific Location	0
0805	MCH McEwan Dr	0	76532	0	76532	0	0	Specific Location	0
0810	MCH Meadowfair North	0	38262	0	0	0	38262	Specific Location	0
0815	MCH Mitford Cres	0	72997	0	0	0	72997	Specific Location	0
0820	MCH New Initiatives	0	62915	0	13841	0	49074	Population	0
0825	MCH Roxburgh Park	0	108122	0	0	0	108122	Specific Location	0
0830	MCH Selwyn Ave	0	73934	0	0	0	73934	Specific Location	0
0835	MCH Sunningdale Ave	0	69458	0	69458	0	0	Specific Location	0
0840	MCH Tarcoola Ave	0	106038	0	0	0	106038	Specific Location	0
0845	MCH Tullamarine	0	35335	0	0	0	35335	Specific Location	0
0850	MCH Westmeadows Heights	0	35477	0	0	0	35477	Specific Location	0
0855	Occasional Care	0	75373	0	16582	0	58791	Population	0
0860	Out Of School Co-ordinator	0	292104	0	64263	0	227841	Population	0
0865	Outside School Hours	-627619	0	-138076	0	-489543	0	Population	0
0870	Hanson Play Centre	0	2200	0	0	0	2200	Specific Location	0
0875	Macedon Play Centre	-12196	18433	-12196	18433	0	0	Specific Location	0
0880	Breakfast Program Vic Health	0	17431	0	3835	0	13596	Population	0
0885	Broadmeadows Festival	-30000	59700	0	0	-30000	59700	Specific Location	0
0890	Carols by Candlelight	-4000	28000	0	0	-4000	28000	Specific Location	0
0895	Community Dance Program	-200000	232574	-44000	51166	-156000	181408	Population	0
0897	Harness Racing Night	-23000	23000	0	0	-23000	23000	Specific Location	0
0900	Craigieburn Festival	-12700	26000	0	0	-12700	26000	Specific Location	0
0915	Sunbury Fair	0	9500	0	9500	0	0	Specific Location	0
0920	Youth Access Program	0	332218	0	73088	0	259130	Population	0
0925	Youth Activity Services	0	73023	0	16065	0	56958	Population	0
0930	Accommodation & Support Services	-453372	436101	-99742	95942	-353630	340159	Population. BTL (\$0.004 transfer to reserves)	0
0931	Injury Prevention Program	0	15350	0	3377	0	11973	Population	0
0935	Adult Community Activities	-28558	31016	-6283	6824	-22275	24192	Population	0

		<b>Total Revenue</b>	<b>Total Expenditure</b>	<b>"SUNBURY" Income</b>	<b>"SUNBURY" Expense</b>	<b>"Balance of HUME" Income</b>	<b>"Balance of HUME" Expense</b>		<b>Expenditure Variance</b>
0940	Community Transport	-17500	61980	-3850	13636	-13650	48344	Population	0
0945	Disability Access Worker	-36469	42259	-8023	9297	-28446	32962	Population	0
0960	Craigieburn Senior Citizen Centre	-6000	0	0	0	-6000	0	Specific Location	0
0965	Gladstone Park Senior Citizen Centre	-15000	6050	0	0	-15000	6050	Specific Location	0
0970	Greenvale Senior Citizen Centre	-500	0	0	0	-500	0	Specific Location	0
0975	Sunbury Senior Citizen Centre	-6250	2650	-6250	2650	0	0	Specific Location	0
0980	Social Support	-24910	99656	-5480	21924	-19430	77732	Population	0
0985	Meadow Heights Learning Shop	-12500	73700	0	0	-12500	73700	Specific Location	0
1000	Health Operations	0	387220	0	88548	0	302872	P (salaries, admin); E (promotions)	4200
1005	Immunisations	0	106973	0	23534	0	83439	Population	0
1010	Customer Service - Vic Roads Agency	0	122703	0	122703	0	0	Specific Location	0
1020	Family & Community Services Management	0	228611	0	28294	0	200317	SM (1 EFT - Manager Average); P (salaries, admin, advertising)	0
1025	Preschool Management	0	359658	0	79125	0	280533	Population	0
1030	Youth Co-ordinator	0	89313	0	19649	0	69664	Population	0
1050	Waste Services	0	827327	0	193212	0	648115	P (salaries, admin); E (promotions)	14000
1105	Recycling Services	-4700	1473000	-1034	324060	-3666	1148940	P	0
1369	Moonee Ponds Creek NHT Grant	-12200	12200	0	0	-12200	12200	Specific Location	0
1800	Grant Schemes - Services	0	10500	0	2310	0	8190	Population	0
2010	Willy Wag Tails	0	41732	0	41732	0	0	Specific Location	0
2015	Youth Information Services	0	49144	0	10812	0	38332	Population	0
2020	CSRDO / SNSS	0	172785	0	38013	0	134772	Population	0
2501	OOS-Kismet Park	0	9000	0	0	0	9000	Specific Location	0
2502	OOS-Sunbury Heights	0	30700	0	30700	0	0	Specific Location	0
2503	OOS-Craigieburn	0	11100	0	0	0	11100	Specific Location	0
2504	OOS-Craigieburn South	0	11100	0	0	0	11100	Specific Location	0
2510	Yth Programs Sunbury/Greenvale	0	36515	0	18258	0	18258	Specific Location (50:50%)	0
2512	Yth Programs Craigieburn/Roxburgh Park	0	28950	0	0	0	28950	Specific Location	0
2514	Yth Programs Broadmeadows/Meadow Heights	0	56375	0	0	0	56375	Specific Location	0
2516	Yth Programs Gladstone Park/Tullamarine	0	15200	0	0	0	15200	Specific Location	0
2518	Youth & Family Programs	0	16850	0	3707	0	13143	Population	0
		<b>(12,684,185)</b>	<b>20,102,693</b>	<b>(3,595,751)</b>	<b>5,523,326</b>	<b>(9,088,435)</b>	<b>14,622,592</b>		<b>43,225</b>

## 5 PLANNING & ENVIRONMENT

			<b>Income</b>						
1110	School Crossings	-135000	322648	-29700	70983	-105300	251665	Population	0
1130	Building Control	-700810	0	-154178	0	-546632	0	Population	0
1135	Hume Building Advisory Team	-3000	678945	-660	149368	-2340	529577	Population	0
1145	Land Use Planning (Statutory)	-486225	1042204	-106970	211765	-379256	836039	SM (1 EFT - Manager Average); P (salaries, admin); E (consultants, subscriptions)	5600
1180	Animal Control	0	290918	0	64002	0	226916	Population	0
1181	Local Laws Animal Control	-322345	0	-70916	0	-251429	0	Population	0
1190	Local Laws Supervision	0	364806	0	80257	0	284549	Population	0

	<i>Total Revenue</i>	<i>Total Expenditure</i>	"SUNBURY" Income	"SUNBURY" Expense	"Balance of HUME" Income	"Balance of HUME" Expense		<i>Expenditure Variance</i>
1191 Local Laws - Community Education	0	20754	0	4566	0	16188	Population	0
1192 Local Laws - Litter Control	-10201	57614	-2244	12675	-7957	44939	Population	0
1193 Local Laws Traffic Services	-217666	0	-47887	0	-169779	0	Population	0
1194 Local Laws Mgt. Fire Prevention	-47943	0	-10547	0	-37396	0	Population	0
1195 Local Laws Traffic Services	0	123980	0	27276	0	96704	Population	0
1280 Levies Roxburgh Park	-315000	315000	0	0	-315000	315000	Specific location	0
1283 Levy Adams	-3600	3600	0	0	-3600	3600	Specific location	0
1295 Levy Greenvale	-7760	7760	0	0	-7760	7760	Specific location	0
1305 Levy Mt Ridley	-53000	53000	0	0	-53000	53000	Specific location	0
1310 Open Space Levies	-100000	100000	-33000	33000	-67000	67000	Specific Location.	0
1315 Telecommunications Levy	-53024	53024	-17498	17498	-35526	35526	Specific Location.	0
1360 Conservation Planning	-7500	76500	-1650	16830	-5850	59670	Population	0
1365 Moonee Ponds Creek Co-ordination	-44000	53462	0	0	-44000	53462	Specific Location	0
1740 Planning and Research	-100	147351	-22	32417	-78	114934	Population	0
1745 Strategic Planning	-9580	204226	-2108	44930	-7472	159296	Population	0
2580 Health, Safety & Crime Prevention	0	26400	0	5808	0	20592	Population	0
	(2,516,754)	3,942,192	(477,379)	771,374	(2,039,375)	3,176,418		5,600

## 6 FINANCE & QUALITY

0035 Broadmeadows Town Hall	0	7620	0	0	0	7620	Specific Location	0
0545 Contracts Management & Administration	-4000	303977	-880	65455	-3120	264247	SM (1 EFT -Manager Average); P (salaries, admin); E (consultants, legal,subscriptions, Best Value, advertising)	25725
0555 Council & Human Services Contract Mgt	0	179226	0	39430	0	139796	Population	0
0560 Records Management Contract	-183742	679069	-40423	302575	-143319	567969	P (income); P (postage,couriers); E (Ausdoc,software, IT, Contractors).	191474
1010 Customer Service - Vic Roads Agency	-121700	110336	-121700	110336	0	0	Specific Location	0
1060 Customer Service	0	807202	0	216584	0	590618	P (salaries & admin); Specific Location (cemetery admin)	0
1070 Waste Management Customer Service	-11300	11000	-2486	2420	-8814	8580	Population	0
1380 Bulla Cemetery Trust	-38200	0	0	0	-38200	0	Specific Location	0
1385 Sunbury Cemetery Trust	-83600	11200	-83600	11200	0	0	Specific Location	0
1782 Council Elections	-200	0	0	0	-200	0	Relates to past election only; future elections not inc. here (see summary, Attachment 11)	0
1795 Revenue Services	0	387107	0	85164	0	301943	Population	0
1815 Management - Engineering & Works	0	375490	0	82608	0	292882	Population	0
1830 Broadmeadows Municipal Office	0	208363	0	0	0	208363	Specific Location	0
1835 Craigieburn Municipal Office	0	750	0	0	0	750	Specific Location	0
1840 Sunbury Municipal Office	0	180747	0	180747	0	0	Specific Location	0
1850 Rates Special Charges	-33330277	0	-5967778	0	-27362499	0	As per specific details (HCC rates database)	0
1851 Rates Special Charges - Parks	-67600	0	0	0	-67600	0	As per specific details (HCC rates database)	0
1855 Rates Management	-501960	140000	-52866	30800	-449094	109200	Specific location for rates in lieu; P ( fees,debt collection)	0
1860 Council Support	0	151717	0	75859	0	148942	100%Hume:50%Sunbury (salaries & admin); E (subscriptions, advertising)	73084



		<i>Total Revenue</i>	<i>Total Expenditure</i>	"SUNBURY" Income	"SUNBURY" Expense	"Balance of HUME" Income	"Balance of HUME" Expense		<i>Expenditure Variance</i>
1861	Citizenship	0	15000	0	3300	0	11700	Population	0
1862	Council Meetings	0	55000	0	37600	0	53900	E (62.5% for 5 Councillors); D (fixed staff cost)	36500
1863	Australia Day	0	6000	0	1320	0	4680	Population	0
1865	Customer Services Management	0	98560	0	7500	0	96310	SM (1 EFT -100% Hume); E ( legal)	5250
1870	Insurance & Risk Management	0	609477	0	134085	0	475392	Population.	0
1880	Photocopying (Monochrome)	0	219300	0	48246	0	171054	Population.	0
1910	Business Development Management	0	353743	0	79903	0	303940	SM (1 EFT - Manager Average); P (salaries, admin); E (subscriptions, Best Value)	30100
1920	Accounts Payable	0	79515	0	39758	0	67588	E (salaries, admin)	27830
1925	Debt Servicing	0	5553124	0	1246647	0	4306477	Population (exc. Goonawarra Golf Course \$0.032m to Sunbury)	0
1930	Debtors	-15000	65411	-3300	14390	-11700	51021	Population	0
1935	Finance Management	0	146375	0	13500	0	142325	SM (1 EFT -100% Hume); E (consultants)	9450
1940	Financial Accounting	-215000	225636	-40850	49640	-174150	175996	Revenue by %total revenue; P(expenses);BTL (transfer to reserves \$0.0156m)	0
1945	Management Accounting	0	187963	0	41352	0	146611	Population	0
1950	Payroll	0	165445	0	82723	0	140628	E (salaries, admin)	57906
1955	Purchasing	0	205311	0	45168	0	160143	Population	0
1960	Unclassified (VGC)	-5274594	4000	-1160411	880	-4114183	3120	Population	0
1970	Information Technology Management	0	109142	0	0	0	109142	SM(1 EFT - 100% Hume)	0
1975	IT Operations	0	1128466	0	564233	0	959196	E(salaries, administration)	394963
		<b>(39,847,173)</b>	<b>12,781,272</b>	<b>(7,474,294)</b>	<b>3,613,422</b>	<b>(32,372,879)</b>	<b>10,020,132</b>		<b>852,282</b>
<b>Below The Line Items</b>									
1705	New Property Development	0	958500					As per asset sales listing.	
1200	Plant Operating Account	0	1265749					Population	
1245	Landfill Bolinda Rd - DCS	0	750000					Specific location	
1255	Landfill Sunbury	0	100000					Specific location	
0005	Regional Library Service	0	1000000						
0930	Accommodation & Support	0	4000						
1940	Financial Accounting		15600					Population	
	<b>Total Below Line</b>	<b>0</b>	<b>4,093,849</b>						
		<b>(68,953,407)</b>	<b>64,565,528</b>	<b>(13,066,693)</b>	<b>15,215,599</b>	<b>(55,886,714)</b>	<b>46,837,959</b>		

## **ATTACHMENT 12**

## ATTACHMENT 12 - PROPOSED SENIOR MANAGEMENT STRUCTURE, "SHIRE OF SUNBURY"

This management structure is proposed by the Panel, purely for the purpose of estimating the additional cost of establishing a "Shire of Sunbury". It is considered a minimum structure to provide adequate management. It has been developed by looking at a range of council structures, and considering the functions required to be carried out. It is assumed in this structure that service coordination functions (below the top three levels of the organisation) will either not be required or will be funded from within the global allocation of service expenditures, which have been allocated to "Sunbury" on a population (22%) basis.

Proposed Structure	No.	Estimated Package	Bonuses	Salary oncosts	Direct Workcover/ Admin'n	Total Package cost	TOTAL
CEO	1	135,000	9,450	14,175	6,000	164,625	164,625
Directors	2	90,000	6,300	9,450	6,000	111,750	223,500
Managers	7	70,000	4,900	7,350	6,000	88,250	617,750
Secretarial Support	4	30,000		6,900	4,000	40,900	163,600
<b>Total</b>	<b>14</b>	<b>325,000</b>	<b>20,650</b>	<b>37,875</b>	<b>22,000</b>	<b>405,525</b>	<b>1,169,475</b>

### NOTES:

- Structure based on minimum number of management positions considered feasible;
- Remuneration packages based on low end of range compared to other councils;
- Secretarial support includes one position for support to mayor and councillors not otherwise accounted for in Panel costings;
- Bonuses based on average 7%;
- Salary oncosts based on Hume City Council oncost of 14% for contract positions and 23% for support positions to cover superannuation;
- Workcover/administration costs based on fixed amount determined by comparison with HCC budget.

## **ATTACHMENT 13**

# ATTACHMENT 13 - INDICATIVE CAPITAL WORKS EXPENDITURE - FIVE YEAR PROGRAM 2000/01 to 2004/05

CATEGORY	TOTAL HUME CITY COUNCIL Capital Works Program \$ ooo's				
	2000/01	2001/02	2002/03	2003/04	2000/05
Special Projects - Buildings		1,577	5,423	1,000	5,000
Special Projects Works	685	770	770	720	760
Corporate/Civic	695	624	495	495	395
Periodic Asset Preservation	1,571	1,521	1,521	1,521	1,521
Roads and Drains Infrastructure	770	925	742	2,746	2,794
Landfill Infrastructure	1,375	643	616	1,228	692
Parks/ Open Space	176	522	727	1,911	2,657
Community Facilities	1,275	2,140	90	2,677	892
Major Leisure Facilities	284	1,002	1,000	140	
Shopping Centres		50	30	205	
<b>TOTAL (exc. Plant)</b>	<b>6,831</b>	<b>9,774</b>	<b>11,414</b>	<b>12,643</b>	<b>14,711</b>
Plus carryforward 1999-00	1,575				
<b>Plus Plant</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>
<b>TOTAL HUME PROJECTED EXPENDITURE</b>	<b>11,206</b>	<b>12,574</b>	<b>14,214</b>	<b>15,443</b>	<b>17,511</b>
Less income from Plant sales	1,385	1,385	1,385	1,385	1,385
<b>NET CAPITAL FUNDING REQUIREMENT</b>	<b>9,821</b>	<b>11,189</b>	<b>12,829</b>	<b>14,058</b>	<b>16,126</b>

Hume City Council Programmed  
Capital Expenditure

average p.a over 5 years

14,190

Note:

(a) Plant costs are included in this program due to the continuing requirement to replace both the vehicle fleet and heavy equipment.

(b) Plant costs (at 20% of the total) are included for "Sunbury". It is recognised that an alternative to capital costs would be leasing or paying for plant as part of a contracting arrangement. However in this case the costs would be amortised in lease/contract payments and reflected in the operating budget. The overall financial impact would therefore be likely to be similar. For ease of treatment and comparison, these costs are shown as capital.



CATEGORY	"SHIRE OF SUNBURY" Capital Works Program \$ ooo's				
	2000/01	2001/02	2002/03	2003/04	2004/05
<b>Special Projects - Buildings</b>					
Special Projects Works (20% if not specified)	113	123	154	154	152
Corporate/Civic (20%)	139	129	99	99	79
Periodic Asset Preservation (20%)	314	304	304	304	304
Roads and Drains Infrastructure	109	40	62	232	586
Landfill Infrastructure	5		140	79	198
Parks/ Open Space			290	204	519
Community Facilities	160	510	70	25	205
Major Leisure Facilities				140	
Shopping Centres					
<b>TOTAL "Sunbury"</b>	<b>840</b>	<b>1,106</b>	<b>1,119</b>	<b>1,237</b>	<b>2,043</b>
Plus carryforward 1999-00 (20%)	315				
<b>Plus Plant (20%)</b>	<b>560</b>	<b>560</b>	<b>560</b>	<b>560</b>	<b>560</b>
<b>"SUNBURY" Capital Works Expenditure</b>	<b>1,715</b>	<b>1,666</b>	<b>1,679</b>	<b>1,797</b>	<b>2,603</b>
Less income from Plant sales	277	277	277	277	277
<b>NET CAPITAL FUNDING REQUIREMENT</b>	<b>1,438</b>	<b>1,389</b>	<b>1,402</b>	<b>1,520</b>	<b>2,326</b>
Plus Major Projects contained in SRA submission			200	800	595
	(d)	(d)	(a)	(b)	(c)
				(e)	
<b>TOTAL "SUNBURY" PROJECTED EXP.</b>	<b>1,715</b>	<b>1,666</b>	<b>1,879</b>	<b>2,597</b>	<b>3,198</b>

"Shire of Sunbury" Projected  
Capital Expenditure  
average p.a over 5 years based on  
HCC program

1,892

Notes:

- (a) upgrade Memorial Hall \$200,000
- (b) Sports Ground Goonawarra \$800,000
- (c) Arts Centre Jackson Hill \$595,000 (\$205,000 already included in HCC program 2004/05)
- (d) youth building extension; \$660,000 is already included in HCC program 2000/01 and 2001/02
- (e) extension to gymnasium \$140,000 already included in HCC program 2003/04

average net funding requirement (after plant sales)  
1,615

average based on HCC plus SRA proposals  
2,211

## **ATTACHMENT 14**

# ATTACHMENT 14 - BALANCE SHEET, HUME CITY COUNCIL

## Hume City Council Statement of financial position as at 30 June 2000 (\$ '000)

Assets/liabilities (Note 5)	Hume CC	Hume balance	Sunbury	Basis of division	Note
Cash	1,040	811	229	Population	1
Receivables - current and non-current					
Rates debtors	3,425	2,669	756	Location of debtor	2
Other debtors	3,238	2,729	509	Location of debtor	2
Provision for doubtful debtors	(159)	(134)	(25)	Location of debtor	2
Investments - current and non-current					
Unrestricted	1,325	1,034	292	Population	1
Hume Moonee Valley Regional Library	1,564	1,220	344	Population	1 & 3
Subject to external restrictions					
Long service leave	2,937	2,291	646	Population	1
Unexpended specific purpose grants	422	329	93	Population &/or location	1 & 2
Recreational land fund/developer levy	182	142	40	Location	2
Other current assets					
Prepayments	108	84	24	Population	1
Stock for resale	24	19	5	Population	1
Accrued income	1,033	806	227	Population	1
Property, plant and equipment					
Land	161,425	125,273	36,152	Location	2
Buildings	60,614	43,898	16,716	Location	2
Plant and equipment	6,686	5,215	1,471	Population	1
Roads, streets and bridges	332,687	262,823	69,864	Location	2
Furniture and equipment	2,506	1,955	551	Population	1
Heritage and culture	203	158	45	Location	2
Car parks	5,351	4,284	1,067	Location	2
Drainage works	99,044	80,378	18,666	Location	2
Work in progress	1,743	1,360	383	Location	2
<b>Total assets</b>	<b>685,398</b>	<b>537,343</b>	<b>148,055</b>		
Creditors	3,836	2,992	844	Population	1
Provisions - current and non-current					
Long service leave	2,937	2,291	646	Population	1
Recreation leave	2,256	1,760	496	Population	1
Gratuity service leave	175	137	39	Population	1
Tip rehabilitation	4,200	3,706	494	Location	2
Borrowings					
Current	6,672	5,204	1,468	Population &/or location	4
Non-current	23,167	17,746	5,421	Population &/or location	4
Other liabilities - current and non-current					
Trust funds/other deposits	1,507	1,175	332	Population	1
<b>Total liabilities</b>	<b>44,750</b>	<b>35,011</b>	<b>9,739</b>		
<b>Net assets</b>	<b>640,648</b>	<b>502,332</b>	<b>138,316</b>		

Represented by			
Accumulated surplus	533,828		
Reserves			
Recreation lands	182		
Waste management	782		
Capital works	271		
Contract fluctuation	1,099		
Asset revaluation	103,101		
Other	1,385		
<b>Ratepayers' equity</b>	<b>640,648</b>	<b>502,332</b>	<b>138,316</b>

## Notes

**1** - Represents assest or liabilities which cannot be attached to specific geographic locations, and/or are used or incurred for the benefit of all residents of the Hume City Council.

**2** - Represents assets or liabilities which attach to specific geographic locations (eg land, buildings, roads, parks) within the boundaries of the Hume City Council.

**3** - The Hume CC's investment in the regional library mainly represents its share of the library's bookstock and collection materials. As these materials are available to all residents of the City of Hume the investment should be split on the basis of population. The Panel assumes that in the event of a split Sunbury would seek membership of the regional library.

**4** - Apart from one exception (debt relating tothe acquisition of the Goonawarra Golf Course) Hume City Council's borrowings have been incurred for the general benefit of all residents. They were either inherited upon amalgamation or were drawn down since amalgamation for the acquisition of assets that are available to all residents, or for general financial purposes (eg to fund the city's unfunded superannuation liability). As such they should be allocated on the same basis as non-location specific assets - ie on the basis of population. Those borrowings that attach to location specific assets should be allocated to that location

**5** - In the event of a split all location specific assets and liabilities should be transferred to the municipality in which they are located. Each municipality's entitlement to non-location specific assets and liabilities should be based on their written down book values at transfer date. If the parties agree that one municipality should receive more non-location specific net assets that its entitlement (eg for operational efficiency), then a financial adjustment should be made between the municipalities based on the wrtitten down book values of the net assets affected.

## **ATTACHMENT 15**

# ATTACHMENT 15 - FINANCIAL IMPACT ON RATE REVENUE, "SHIRE OF SUNBURY"

	Rateable Properties	Capital Improved Value (CIV)	Rate in \$	Total Rate	Average rate per property	% increase in total rate revenue	New Rate in \$	New Total Rate	New average rate per property	Increase in average rate
"SHIRE OF SUNBURY"						0.6273				
Rural Residential	451	123,228,000	0.004009	494,021	1,095		0.006524	803,920	1,783	687
Residential	9168	1,170,584,000	0.004009	4,692,871	512		0.006524	7,636,709	833	321
Industrial	89	23,905,000	0.004009	95,835	1,077		0.006524	155,953	1,752	675
Commercial	432	113,023,000	0.004009	453,109	1,049		0.006524	737,345	1,707	658
Farm	180	67,950,000	0.003087	209,762	1,165		0.005023	341,345	1,896	731
Urban Farm	4	7,185,000	0.003087	22,180	5,545		0.005023	36,094	9,023	3,478
	<b>10324</b>	<b>1,505,875,000</b>		<b>5,967,778</b>				<b>9,711,366</b>		

## NOTE:

- It is assumed that the total "Shire of Sunbury" deficit will be funded by an increase in rate revenue, as the only reliable source.
- The % increase in total rate revenue required is determined by the deficit of \$3.74m required to be funded.
- The difference between the current total rate and "new" total rate is therefore \$3.74m.
- The new rate in the dollar has been increased by 62.73%.
- The increase in the average rate is averaged across all properties in a given category (eg. residential). The actual rate for an individual property would depend on its Capital Improved Value

## **ATTACHMENT 16**

## ATTACHMENT 16 - COSTS TO OPERATE TWO SEPARATE COUNCILS

HUME CITY COUNCIL				"SHIRE OF SUNBURY"			"BALANCE OF HUME"			Total Post-Separation
	No.	Cost \$	TOTAL	No.	Cost \$	TOTAL	No.	Cost \$	TOTAL	
<b>Ongoing Operations</b>										
<b>Members of Council</b>										
Mayoral Allowance	1	36,000	36,000	1	36,000	36,000	1	36,000	36,000	
Councillor Allowances	7	12,000	84,000	4	12,000	48,000	7	12,000	84,000	
Travel and out of pocket expenses	8	750	6,000	5		1,320	8		4,680	
Training and Development	8	3,750	30,000	5	3,750	18,750	8	3,750	30,000	
Sponsorship			4,000			880			3,120	
Materials and supplies			9,000			1,980			7,020	
Mobile Phones	8	1,500	12,000	5	1,500	7,500	8	1,500	12,000	
Civic Functions			60,000			30,000			51,000	
Mayoress Charity/Mayoral Fund			8,000			1,760			6,240	
			<b>249,000</b>			<b>146,190</b>			<b>234,060</b>	<b>380,250</b>
<b>Subscriptions/Memberships</b>										
MAV			38,000			38,000			38,000	
VLGA			15,000			15,000			15,000	
			<b>53,000</b>			<b>53,000</b>			<b>53,000</b>	<b>106,000</b>
<b>Council Support</b>										
Council Business - support staff			130,517			65,259			130,517	
Materials and supplies			2,500			1,250			2,500	
Subscriptions			4,500			2,250			3,825	
Advertising			14,000			7,000			11,900	
			<b>151,517</b>			<b>75,759</b>			<b>148,742</b>	<b>224,501</b>
<b>Citizenship &amp; other ceremonies</b>										
Citizenship			15,000			3,300			11,700	
Australia Day			6,000			1,320			4,680	
			<b>21,000</b>			<b>4,620</b>			<b>16,380</b>	<b>21,000</b>
<b>Council Meetings</b>										
Staff and meals			55,000			39,625			55,000	
			<b>55,000</b>			<b>39,625</b>			<b>55,000</b>	<b>94,625</b>
<b>TOTAL OPERATING COSTS</b>			<b>529,517</b>							<b>826,376</b>
<b>Council Elections</b>			<b>73,333</b>							<b>130,000</b>
<b>TOTAL COUNCIL COSTS</b>			<b>602,850</b>							<b>956,376</b>

### TOTAL COSTS "SHIRE OF SUNBURY"

Ongoing	319,194
Elections	56,667
<b>Total</b>	<b>375,860</b>

### COMPARATIVE COSTS (inc. Elections)

Hume now	602,850
Hume/"Sunbury"	956,376
<b>Variance</b>	<b>353,525</b>



